



2020

Annual Report  
and Financial  
Statements

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**MR. CHARLES J. FARRUGIA**  
Chairman

Mr. Charles J. Farrugia was appointed Chairman of Plaza Centres p.l.c. in October 2015. He has been a Director of the company since 25 April 2008. Mr. Farrugia worked in the banking sector for 35 years and sat on a number of boards and committees within the HSBC Malta Group. Before retirement, in December 2009, he held the post of Head Global Banking & Markets and was a senior executive director of HSBC Malta p.l.c. for a number of years. Mr. Farrugia holds the position of non-executive director with several other Maltese companies.



**MR. DAVID G. CURMI**  
Deputy Chairman

Mr. David G. Curmi is a financial services professional and corporate executive. He is currently the Executive Chairman of Air Malta p.l.c. the flag carrier airline of the Maltese Islands.

David is also Non-Executive Director of International Hotel Investments p.l.c., Midi p.l.c., QP Management and a Member of the Board of the Doctoral School (University of Malta).

Formerly David was Chief Executive Officer of MAPFRE MSV Life p.l.c., Chairman and Director Growth Investments Ltd. (a MAPFRE MSV Life company), Director MAPFRE Middlesea p.l.c. (a MAPFRE company), Chairman of the Board of Governors of the National Development and Social Fund (NDSF), President of the Malta Chamber of Commerce, Enterprise and Industry, Chairman Trade Malta Ltd., and President of the Malta Insurance Association.

David is an Associate of the Chartered Insurance Institute of the United Kingdom and a Chartered Insurer.



**PROF. EMANUEL P. DELIA**

Prof. Emanuel P. Delia held posts in academia, public sector institutions and private organisations. He was a Director of the Central Bank of Malta, Middle Sea Insurance and AON Malta Limited. He was also Chairman of Mid-Med Bank p.l.c. and until July 2017 the Chairman of APS Bank Ltd. He is the Chairman of Amalgamated Investments SICAV p.l.c., Mercury p.l.c. and a Board member of the Malta Statistics Authority.



**MR. ALAN MIZZI**

Mr. Alan Mizzi was appointed as a Non-Executive Director of Plaza Centres p.l.c. with effect from 23 September 2015. He is currently the Managing Director of Homemate and The Atrium, Chief Financial Officer of the Alf Mizzi Group and Director of Midi p.l.c. During the past 5 years, Mr. Mizzi held Directorships of various companies including Alf Mizzi & Sons, Alf Mizzi & Sons Marketing, Homemate Co. Ltd, Inspirations Ltd, Mizzi Associated Enterprises Ltd, Mellieha Bay Hotel, Systec Ltd and Strand Electronics Ltd.



**MR. BRIAN R. MIZZI**

Mr. Brian Mizzi sits on the Board of Directors of Mizzi Organisation and has over forty years of active service working within the organisation. He serves as Managing Director for The General Soft Drinks Co. Ltd., bottlers and distributors of Coca-Cola products in Malta, and has been actively involved since it was acquired by Mizzi Organisation. Mr. Mizzi is also heavily involved in the tourism industry; he is the Managing Director for The Waterfront Hotel, as well as being a Director representing Mizzi Organisation's interests, on the board for Mellieha Bay Hotel. Also in Brian Mizzi's directorship portfolio is The Institute of English Language Studies Ltd. of which Mizzi Organisation is a substantial shareholder.



**MR. ETIENNE SCIBERRAS**

Mr. Etienne Sciberras is the Chief Executive Officer of MAPFRE MSV Life p.l.c. Mr. Sciberras has over 20 years' experience in the insurance industry occupying senior roles within the Investments Unit and more recently within the Risk management Unit. Prior to his appointment as Chief Executive Officer on 1 st April 2021, Mr. Sciberras was the Chief Risk Officer for MAPFRE Malta. Mr. Sciberras is a Fellow of the Chartered Certified Accountants and a Certified Public Accountant. He obtained an Honours Degree in Management from the University of Malta and is also a holder of the right to use the Chartered Financial Analyst® designation.



**MR. GERALD J. ZAMMIT**

Mr. Gerald J. Zammit has been a Plaza Board member and an Executive Director since 2005. He forms part of Plaza's Executive Management Team and in 2016 was appointed Acquisitions and Mergers Director. Until early 2017, he had served on Plaza's Marketing Committee since Plaza's inception in 1993. He was also a member of the audit committee.

Mr. Zammit serves as Chairman, CEO and Director of a number of Maltese registered companies involved in different business sectors.



**DR. LOUIS DE GABRIELE**  
Company Secretary

Dr. Louis de Gabriele currently heads the Managing Partner at Camilleri Preziosi, one of the leading commercial and corporate law firms. Louis's expertise ranges from the corporate, banking, capital markets, corporate finance, M&A and commercial transactions practice areas of the firm where he has been actively involved since the beginning of his career.

He has led the Camilleri Preziosi team on a number of major projects and transactions, both for local and international corporations, and has been, and still is, actively involved in a number of capital markets projects.

Louis de Gabriele also assists a number of listed companies on a day to day corporate requirements and acts as company secretary to a number of companies. Louis de Gabriele holds a LL.D from University of Malta and a LL.M in Corporate & Commercial Law from the London School of Economics and Political Science, he is President of the Chamber of Advocates.



**MR. STEVE ABELA**  
Chief Executive Officer

Mr. Steve Abela was appointed as the Chief Executive Officer of Plaza Centres p.l.c. on 1 March 2018. He started his professional career in the architectural field and later moved into property management.

In 2014 and 2017, Mr. Abela graduated in Facilities Management from the Leeds Beckett University and is a member of the Institute of Workplace and Facilities Management (IWFM), formerly known as the British Institute of Facilities Management (BIFM). He has extensive experience in the fields of project management, space planning and health and safety.

The Directors present their report and the audited consolidated financial statements for the year ended 31 December 2020.

## Principal activities

The Group's principal activity, is to lease, manage and market the Plaza Shopping and Commercial Centre (owned by the Parent Company). As previously announced Tigne Place Limited entered into a promise of sale to transfer Tigne Place Commercial Property and the final deed was executed in September 2020.

## Review of business

With the COVID-19 pandemic, 2020 proved to be an extraordinary challenging year for Plaza as well. The Group registered a substantial fall in revenues resulting in a lower reported profit for the year. In the prevailing and very difficult health and economic circumstances, the Board and Management felt it appropriate, both commercially and morally, to provide rental discounts to support those tenants most negatively affected by the various measures introduced by the local health authorities throughout the year to contain the spread of the pandemic. Furthermore, the reduction in occupancy levels (though still considered satisfactory in these unprecedented circumstances) contributed to the lower revenue streams.

The Group's diverse tenants mix composed of retail and commercial leases contributed to mitigate the negative impact on revenues, primarily arising from the fall in the retail revenue stream. The Board continues to monitor and assess the situation closely and it is confident that as the vaccination programme progresses the need for this support should tail off.

Furthermore, the sale of Tigne Place Commercial Property in September 2020 also contributed to a reduction in the consolidated revenue for the last months of the year. However, this sale generated a material release from the revaluation reserve into retained earnings.

### Financial results

As a consequence, the Group results of the current year include solely the rental contribution from Tigne Place for 9 months and a half as the revaluation surplus of the property based on the proposed sale price was already taken into account in the financials of last year since the promise of sale agreement had been signed before end of year 2019.

For the financial year ended 31 December 2020, the Group generated revenue of €2,756,523 a decrease of 22.36% when compared to €3,550,432 in 2019. The Earnings before Interest, Taxation, Depreciation and Amortisation decreased by 32.57% from €2,864,323 (2019) to €1,931,369 (2020). Taxation decreased from €512,830 (2019) to €294,532 (2020). The Group profit after tax decreased to €469,341 (2019: €1,358,161).

During the year, as mentioned above, Plaza had to take commercial decisions which negatively impacted its revenues, costs and hence profitability, in the form of rental discounts and absorbing a higher percentage of common area costs. Furthermore, in view of the challenging economic environment, it was felt prudent to increase the provision for doubtful debts by €114,462. In the circumstance, these measures were deemed appropriate and necessary, but we are hopeful that as the country's health and economic situation improves, Plaza will, in due course, register a good recovery in its revenues and profitability.

The average occupancy level of the Parent Company during the year stood at 89% (2019: 93%).

The Group's operating costs amounted to €1,511,698 (2019: €1,263,749) whilst the cost to income ratio increased to 54.8% (2019: 35.6%).

### Outlook for 2021

The Board of Directors is cautiously optimistic that as the vaccine roll out programme gathers momentum, the hardest hit sectors by the pandemic will start to recover. However, the return to pre-COVID-19 normality will, to a large extent, depend on a successful vaccination across the country as well as abroad. The Maltese economy is very dependent on a strong return in tourism. A global successful vaccination should lead to a gradual lifting of the various restricting measures introduced to contain the pandemic. Once these measures are lifted, economic sentiment and consumer confidence should improve, which are crucial for the country to generate sustainable economic growth.

The Board of Directors is cognizant that the operating models adopted by a number of companies to face the challenges brought about by the pandemic could become part of the new normal. This means that the commercial leasing market

## Review of business - continued

could go through a period of realignment to the new paradigm. The Board still believes that 2021 will continue to pose important challenges. Therefore, the Board continues to adopt a prudent approach whereby it maintains adequate financial muscle to implement the necessary mitigating measures as the situation evolves. The Board remains confident that with the Group's strong financial fundamentals together with its prudent and timely measures, it can continue to withstand these unprecedented challenges and be in a position to continue creating value for its stakeholders.

### Financial risk management

Information relating to the Group's financial risk management is disclosed in Note 2 to the financial statements.

## Results, dividends and reserves

The consolidated financial results are set out in the income statement. During 2020, the Directors paid an interim dividend of €1,000,000 in respect of the current financial year and a final net dividend of €320,000 in respect of the preceding financial year. The Directors recommend the payment of a final net dividend of €400,000 in respect of the current financial year (2019: €320,000). Retained earnings carried forward at the end of the financial reporting period amounted to €3,903,192 (2019: €3,660,660) for the Group and €515,708 (2019: €3,427,534) for the Parent Company.

## Directors

The Directors of the Parent Company who held office during the year were:

Charles J. Farrugia (Chairman)  
 David G. Curmi  
 Emanuel P. Delia  
 Alan Mizzi  
 Brian R. Mizzi  
 Etienne Sciberras  
 Gerald J. Zammit

The Directors are required in terms of the Parent Company's Articles of Association to retire at the forthcoming Annual General Meeting and may offer themselves for re-appointment or re-election.

A shareholder holding not less than 14 per cent of voting rights of the issued share capital or a number of shareholders who between them hold not less than 14 per cent, shall appoint one director for every such 14 per cent holding by letter addressed to the Parent Company. All shares not utilised to make appointments in terms of the above shall be entitled to vote at the Annual General Meeting to elect the remaining directors. The Memorandum and Articles of the Parent Company provide for a Board of Directors of not less than five and not more than seven members.

## Share capital of the Parent Company

The Parent Company has an authorised share capital of 75,000,000 ordinary shares of €0.20 each, and issued and fully paid share capital of 28,242,000 ordinary shares with a nominal value of €0.20 each.

The Parent Company is authorised pursuant to its Memorandum and Articles of Association to purchase its own shares, provided that appropriate authority has been given to the Directors for that purpose. In this respect, during the Annual General Meeting held on 14 October 2020, the shareholders authorised the Company Directors to re-purchase up to 10% of the total issued share capital of the Company. The resolution is in place for a period of 18 months and shares so re-purchased shall be eventually cancelled in accordance with the provisions of the Companies Act (Cap. 386). As at 31 December 2020, 2,750,000 ordinary shares have been re-purchased and are held by Plaza Centres p.l.c. as treasury shares. Formal notice has been given to the Malta Business Registry for the cancellation of the shares and the shares are now pending formal cancellation. Further information relating to the Parent Company's purchase of own shares is disclosed in Note 11 to the financial statements.

The Parent Company's share capital consists of only one class of shares, and all shares in that class are admitted to trade on the Malta Stock Exchange ("MSE"). However, following the company's purchase of its own shares, a notice from MSE dated 30 December 2020 was issued stating that the 2,750,000 repurchased shares will not be traded further on the MSE. All the remaining shares in the Parent Company are freely transferable. There are no

## Share capital of the Parent Company - continued

shareholders having special control rights in the Parent Company, nor are there any restrictions on voting rights in the Parent Company.

The Parent Company does not operate any employee share option schemes.

The Parent Company is not aware of any agreements between shareholders with respect to the transfer of shares or the exercise of voting rights.

No disclosures are being made pursuant to Listing Rules 5.64.10 and 5.64.11 as these are not applicable to the Parent Company.

The following are the shareholders holding more than 5 per cent of the voting issued share capital of the Parent Company:

	<b>% holding At 31.12.20</b>
MAPFRE MSV Life p.l.c.	28.36%
Rizzo Farrugia & Co (Stockbrokers) Ltd – Nominee Account	9.73%
Mizzi Organisation Limited	5.18%
Lombard Bank Malta p.l.c.	5.07%

Following the transactions of the purchase of own shares referred to above and in Note 11 to the financial statements, Plaza Centres p.l.c. holds 9.74% of its own shares as at 31 December 2020.

## Statement of Directors' responsibilities for the financial statements

The Directors are required by the Maltese Companies Act (Cap. 386) to prepare financial statements which give a true and fair view of the state of affairs of the Group and the Parent Company as at the end of each reporting period and of the profit or loss for that period.

In preparing the financial statements, the Directors are responsible for:

- ensuring that the financial statements have been drawn up in accordance with International Financial Reporting Standards as adopted by the EU;
- selecting and applying appropriate accounting policies;
- making accounting estimates that are reasonable in the circumstances;
- ensuring that the financial statements are prepared on the going concern basis unless it is inappropriate to presume that the Group and the Parent Company will continue in business as a going concern.

The Directors are also responsible for designing, implementing and maintaining internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and that comply with the Maltese Companies Act (Cap. 386). They are also responsible for safeguarding the assets of the Group and the Parent Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements of Plaza Centres p.l.c. for the year ended 31 December 2020 are included in the Annual Report 2020, published in hard-copy printed and made available on the Parent Company's website. The Directors are responsible for the maintenance and integrity of the Annual Report on the website in view of their responsibility for the controls over, and the security of, the website. Access to information published on the Parent Company's website is available in other countries and jurisdictions, where legislation governing the preparation and dissemination of financial statements may differ from requirements or practice in Malta.

The Directors further confirm that, to the best of their knowledge:

- the financial statements give a true and fair view of the financial position of the Group and the Parent Company as at 31 December 2020, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the EU; and

## Statement of Directors' responsibilities for the financial statements - continued

- the Annual Report includes a fair review of the development and performance of the business and the position of the Group and the Parent Company, together with a description of the principal risks and uncertainties that it faces.

### Going concern basis

After making due enquiries, the Directors have a reasonable expectation, at the time of approving the financial statements, that the Group and the Parent Company have adequate resources to continue in operational existence for the foreseeable future. For this reason, the Directors continue to adopt the going concern basis in preparing the financial statements.

### Auditors

PricewaterhouseCoopers have indicated their willingness to continue in office and a resolution for their re-appointment will be proposed at the Annual General Meeting.

On behalf of the Board



**Charles J. Farrugia**  
Chairman

Registered office:  
The Plaza Commercial Centre  
Level 3, Bisazza Street  
Sliema SLM 1640  
Malta



**Etienne Sciberras**  
Director

Company secretary:  
Louis de Gabriele

Telephone Number:  
+356 21343832

28 April 2021

## 1. Introduction

Pursuant to the Listing Rules issued by the Listing Authority, Plaza Centres p.l.c. ("Plaza") should endeavour to adopt the Code of Principles of Good Corporate Governance contained in Appendix 5.1 to Chapter 5 of the Listing Rules (the "Code"). In terms of Listing Rule 5.94, Plaza hereby reports on the extent of its adoption of the principles of the Code for the financial year being reported upon.

Plaza acknowledges that the Code does not dictate or prescribe mandatory rules, but recommends principles of good practice. However, the Directors strongly believe that such practices are generally in the best interests of Plaza and its shareholders and that compliance with the principles of good corporate governance is not only expected by investors but also evidences the Directors' and Plaza's commitment to a high standard of governance.

The Board of Directors (the "Board") has carried out a review of Plaza's compliance with the Code for the financial year being reported upon.

## 2. General

Plaza's governance principally lies with its Board which is responsible for the overall determination of Plaza's policies and business strategies. Plaza's principal activity is to lease, manage and market its Shopping and Commercial Centres.

Plaza has adopted a corporate decision-making and supervisory structure that is tailored to suit its requirements and designed to ensure the existence of adequate controls and procedures within Plaza, whilst retaining an element of flexibility essential to allow Plaza to react promptly and efficiently to the dictates of its business, its size and the economic conditions in which it operates. The Directors are of the view that it has employed structures which are most suitable for the size, nature and operations of Plaza. Accordingly in general, the Directors believe that Plaza has adopted appropriate structures to achieve an adequate level of good corporate governance, together with an adequate system of control in line with Plaza's requirements.

This corporate governance statement (the "Statement") will now set out the structures and processes in place within Plaza and how these effectively achieve the goals set out in the Code. For this purpose, this Statement will make reference to the pertinent principles of the Code and then set out the manners in which the Directors believe that these have been adhered to. Where Plaza has not complied with any of the principles of the Code, this Statement will give an explanation for non-compliance.

For the avoidance of doubt, reference in this Statement to compliance with the principles of the Code means compliance with the Code's main principles and the Code Provisions.

## 3. Compliance with the Code

### *Principles One to Five*

***Principles One to Five of the Code deal fundamentally with the role of the Board and of the Directors.***

The Directors believe that for the period under review Plaza has generally complied with the requirements for each of these principles.

### ***Principle One: The Board***

The Board is composed of members who are fit and proper to direct the business of Plaza with honesty, competence and integrity. All the members of the Board are fully aware of, and conversant with, the statutory and regulatory requirements connected to the business of Plaza. The Board is accountable for its performance and that of its delegates to shareholders and other relevant stakeholders.

The Board is responsible for determining Plaza's strategic aims and organisational structure, whilst ensuring that Plaza has the appropriate mix of financial and human resources to meet its objectives and improve its performance.

The Board has throughout the period under review provided the necessary leadership in the overall direction of Plaza, and has adopted prudent and effective systems whereby it obtains timely information from the Chief Executive Officer (the "CEO"). This ensures an open dialogue between the CEO and Directors at regular intervals, and not only at meetings of the Board. The Directors believe that the attendance of the CEO at Directors' meetings as well as regular reporting and ongoing communication through the Executive Committee has improved the communication between the Board and the CEO.

### 3. Compliance with the Code - continued

Plaza has a structure that ensures a mix of executive and non-executive Directors that enables the Board, and particularly the non-executive Directors to have direct information about Plaza's performance and business activities.

#### *Principle Two: Chairman and Chief Executive*

In line with the requirements of Principle Two, Plaza has segregated the functions of the CEO and the Chairman. Whilst the CEO heads the Executive Committee and management, the Chairman's main function is to lead the Board and set its agenda, a function which the Board believes has been conducted in compliance with the dictates of Code Provision 2.2. The Chairman is also responsible to ensure that the Board receives precise, timely and objective information so that the directors can take sound decisions and effectively monitor the performance of Plaza. The Chairman exercises independent judgement and ensures that, during Board meetings, there is effective communication with stakeholders as well as active engagement by all directors for the discussion of complex and/or contentious issues.

The CEO is accountable to the Board of Plaza for all business operations. He has the power and authority to appoint the persons to fill in the post of each member of the Executive Committee. He also has the discretion to ask any one or more of such members, from time to time, to address the Board on matters relating to the operations of Plaza.

#### *Principle Three: Composition of the Board*

The composition of the Board, in line with the requirements of Principle Three, is composed of executive and non-executive Directors. During 2020, the Board was composed of two directors having an executive role as part of the Executive Committee and five other Directors acting in a non-executive capacity. The members of the Board for the year under review were Mr. Charles J. Farrugia (Chairman), Mr. David G. Curmi, Prof. Emanuel P. Delia, Mr. Alan Mizzi, Mr. Brian R. Mizzi, Mr. Etienne Sciberras and Mr. Gerald J. Zammit. Pursuant to generally accepted practices, as well as Plaza's Articles of Association, the appointment of Directors to the Board is reserved exclusively to Plaza's shareholders, except in so far as an appointment is made to fill a vacancy on the Board.

The Board meets on a regular basis. Board meetings usually focus on strategy, operational performance and financial performance. The Board also delegates specific responsibilities to the CEO and *ad-hoc* Committees as may be required from time to time.

For the purposes of Code Provision 3.2, the Board considers each of the non-executive Directors as independent within the meaning of the Code, notwithstanding the relationships disclosed hereunder. The non-executive Directors who held office at 31 December 2020 were the following:

- i) David G. Curmi - has since resigned as the chief executive officer of MAPFRE MSV Life p.l.c., which company is a shareholder of Plaza;
- ii) Prof. Emanuel P. Delia - the chairman of Amalgamated Investments SICAV p.l.c., which company is a shareholder of Plaza;
- iii) Alan Mizzi - a director of Alf. Mizzi & Sons Ltd, which company is a shareholder of Plaza;
- iv) Brian R. Mizzi - a director of Mizzi Organisation Limited, which company is a shareholder of Plaza;
- v) Etienne Sciberras - a senior officer of MAPFRE MSV Life p.l.c., which company is a shareholder of Plaza.

The only relationship that could impact the independence of the non-executive Directors refers to their status as directors or senior officers of other entities that are shareholders of Plaza.

None of the non-executive Directors:

- (a) are or have been employed in any capacity by Plaza;
- (b) receive significant additional remuneration from Plaza;
- (c) have close family ties with any of the executive members of the Board;
- (d) have been within the last three years an engagement partner or a member of the audit team of the present or past external auditor of Plaza; and
- (e) have a significant business relationship with Plaza.

In terms of Code Provision 3.4, each non-executive director has declared in writing to the Board that he/she undertakes:

- to maintain in all circumstances his/her independence of analysis, decision and action;
- not to seek or accept any unreasonable advantages that could be considered as compromising his/her independence; and
- to clearly express his/her opposition in the event that he/she finds that a decision of the Board may harm Plaza.

### 3. Compliance with the Code - continued

#### *Principle Four: The Responsibilities of the Board*

In terms of Principle Four, it is the Board's responsibility to ensure a system of accountability, monitoring, strategy formulation and policy development.

#### *The Executive Committee*

Whilst these are matters which are reserved for the Board to determine, the Board believes that this responsibility includes the appropriate delegation of authority, and accountability for Plaza's day to day business, to the Executive Committee in a manner that is designed to provide high levels of comfort to the Directors that there is proper monitoring and accountability apart from the appropriate implementation of policy. The Executive Committee operates under its formal Terms of Reference. Matters relating to administration, finance and strategy are, however, discussed at Board level.

During 2020, the Executive Committee was composed of the following members:

Mr. Charles J. Farrugia – the Chairman of the Board;  
Mr. Steve Abela – the CEO; and  
Mr. Gerald J. Zammit – Director.

The Executive Committee has met 10 times during the year under review (2019: 3).

#### *The Audit Committee*

Plaza has established an Audit Committee in line with the requirements of the Listing Rules whose principal role is the monitoring of internal systems and control. Unlike the provisions of the Code, which are not mandatory in nature, the Directors acknowledge that the requirement of having an Audit Committee in place is an obligation under the Listing Rules. The members of the Audit Committee for the year under review were Mr. Etienne Sciberras (Chairman of the Audit Committee), Prof. Emanuel P. Delia and Mr. Brian R. Mizzi. The Directors believe that Mr. Etienne Sciberras is independent and competent in accounting and/or auditing in terms of Listing Rule 5.117. The Directors believe that Mr. Etienne Sciberras satisfies the independence criteria as he is independent within the meaning of the Code as explained above in this Statement. Furthermore, Mr. Sciberras is also competent in accounting/auditing given his extensive experience in the financial services sector and has the necessary skills to undertake the responsibilities required of him.

The terms of reference, approved by the Board, are modelled on the recommendations of the Listing Rules.

They include, *inter alia*, the responsibility of reviewing the financial reporting process and policies, the system of internal control and management of financial risk, the audit process, any transactions with related parties and Plaza's process for monitoring compliance with laws and regulations. The external auditors are invited to attend specific meetings of the Audit Committee and are entitled to convene a meeting if they consider that it is necessary.

When the Audit Committee's monitoring and review activities reveal cause for concern or scope for improvement, it shall make recommendations to the Board on the action needed to address the issue or make improvements.

In the period under review, the Audit Committee met 4 times (2019: 4).

#### *Board of Directors*

The role of the Board is exercised in a manner designed to ensure that it can function independently of management and effectively supervises the operations of Plaza. Each Board meeting is presented with a report by the CEO. Such report regularly includes: (i) Plaza's management accounts circulated monthly to each Director; (ii) a management commentary on the results and on relevant events and decisions; and (iii) background information on any matter requiring the approval of the Board.

In fulfilling its mandate, the Board assumes responsibility to:

- a) Establish appropriate corporate governance standards;
- b) Review, evaluate and approve, on a regular basis, long-term plans for Plaza;
- c) Review, evaluate and approve Plaza's budgets and forecasts;
- d) Review, evaluate and approve major resource allocations and capital investments;
- e) Review the financial and operating results of Plaza;
- f) Ensure appropriate policies and procedures are in place to manage risks and internal control;

### 3. Compliance with the Code - continued

- g) Review, evaluate and approve the overall corporate organisation structure, the assignment of management responsibilities and plans for senior management development including succession;
- h) Review, evaluate and approve compensation to senior management; and
- i) Review periodically Plaza's objectives and policies relating to social, health and safety and environmental responsibilities.

The Board does not consider it necessary to constitute separate committees to deal, *inter alia*, with item (h) above, as might be appropriate in a larger company. In ensuring compliance with other statutory requirements and with continuing listing obligations, the Board is advised directly, as appropriate, by its appointed broker, legal advisor and other advisors.

As part of succession planning, the Board and CEO ensure that Plaza implements appropriate schemes to recruit, retain and motivate employees and senior management.

Directors are entitled to seek independent professional advice at any time on any aspect of their duties and responsibilities, at Plaza's expense.

During the financial year under review, the Board held 14 meetings (2019: 7).

#### **Principle Five: Board Meetings**

The Board believes that it complies fully with the requirements of this principle and the relative Code Provisions, in that it has systems in place to ensure the reasonable notice of meetings of the Board and the circulation of discussion papers in advance of meetings so as to provide adequate time to Directors to prepare themselves for such meetings. Minutes are prepared during Board meetings recording faithfully attendance, discussions and resolutions. These minutes are subsequently circulated to all directors as soon as practicable after the meeting.

The Board meets as often and as frequently required in line with the nature and demands of the business of Plaza. Directors attend meetings on a frequent and regular basis and dedicate the necessary time and attention to their duties as directors of Plaza.

The following is the attendance at board meetings of each of the Directors during 2020:

Mr. Charles J. Farrugia - Chairman	14
Mr. David G. Curmi	11
Prof. Emanuel P. Delia	14
Mr. Alan Mizzi	12
Mr. Brian R. Mizzi	14
Mr. Etienne Sciberras	14
Mr. Gerald J. Zammit	14

The Chairman ensures that all relevant issues are on the agenda supported by all available information, whilst encouraging the presentation of views pertinent to the subject matter and giving all directors every opportunity to contribute to relevant issues on the agenda. The agenda on the Board strikes a balance between long-term strategic and short-term performance issues.

#### **Principle Six: Information and Professional Development**

The Board believes that this principle has been duly complied with for the period under review. The CEO is appointed by the Directors and enjoys the full confidence of the Board. The Board actively participates in the appointment of senior management and ensures that there is adequate training in Plaza for directors, management and employees. The Board ensures that all directors are supplied with precise, timely and clear information so that they can effectively contribute to board decisions and in line with the high standards expected of them.

#### **Principle Seven: Evaluation of the Board's performance**

Over the period under review it is the Board's opinion that all members of the Board, individually and collectively, have contributed in line with the required levels of diligence and skill. In addition, the Board believes that its current composition endows the Board with a cross-section of skills and experience and achieves the appropriate balance required for it to function effectively. During the year, the Directors carried out a self-evaluation performance analysis, including the Chairman. The results of this analysis did not require any material changes in Plaza's corporate governance structure.

### 3. Compliance with the Code - continued

#### *Principle Eight: Committees*

***Principle Eight A of the Code deals with the establishment of a Remuneration Committee for Plaza aimed at developing policies on remuneration for Directors and senior executives and devising appropriate remuneration packages.***

The Board has established a remuneration policy for Directors and senior executives, underpinned by formal and transparent procedures for the development of such a policy and the establishment of the remuneration packages of individual Directors.

The Board notes that the organisational set-up of Plaza consisted of 16 employees (including two employed by Tigne Place Limited), of whom 1 is considered to be a senior officer. The size of its human resource does not, in the opinion of the Directors, warrant the establishment of an *ad-hoc* Remuneration Committee. Remuneration policies have therefore been retained within the remit of the Board itself. The Directors of Plaza are entitled to a variable bonus which is dependant on the performance of the Group and which is calculated through an objective and automatic formula, being: (5 x Outperformance) x base remuneration of the directors, where the term 'Outperformance' refers to the percentage by which the profits before tax of Plaza registered for a particular financial year exceed 105% of the profits before tax registered by Plaza for the relative previous year, in both cases, in accordance with the audited financial statements of Plaza for the respective years. In no case shall the total bonuses payable exceed €60,000. Further, the senior officer is entitled to a cash performance bonus, which varies in line with improvements in Plaza's profitability and which is subject to the review of the Board.

The aggregate amount of fixed remuneration paid to all Directors of Plaza was €72,700 during 2020 and each Director received an annual remuneration of €7,200, apart from the Chairman who received €10,000. The aggregate amount of remuneration paid to all Directors also includes the amount of €3,900, received by each of the three directors who sit on the Audit Committee, amounting in total to €11,700 as an annual Audit Committee remuneration. The aggregate amount of remuneration paid to all Directors also includes the amount of €3,900 received by each of the two directors who sit on the Executive Committee, amounting in total to €7,800 as an annual Executive Committee remuneration. The total emoluments received by the senior officer during the current financial year amounted to €78,315. The Directors were not entitled for a variable bonus with respect to the group's performance during the current financial year. However, an aggregate payment of €60,000 was made to the directors during 2020, with respect to the performance bonus for the preceding financial year.

***Principle Eight B of the Code deals with the requirement of a formal and transparent procedure for the appointment of Directors.***

The Board believes that the main principle has been duly complied with, in that it is the Articles of Association themselves that establish a formal and transparent procedure for the appointment of Directors. The Company has however not established a Nominations Committee as suggested by the Code.

#### *Principles Nine and Ten: Relations with Shareholders and with the Market, and Institutional Shareholders*

The Board serves the legitimate interests of Plaza, accounts to shareholders fully and ensures that Plaza communicates with the market effectively through a number of company announcements that it published, informing the market of significant events happening within Plaza. The Board notes that the reaction of market participants to Plaza's communication strategy of important events has been positive.

Plaza will soon be holding its 21st Annual General Meeting where the Board intends to communicate directly with shareholders on the performance of Plaza over the last financial year and to inform shareholders of the challenges that lie ahead.

Business at Plaza's Annual General Meeting covers the approval of the Annual Report and Audited Financial Statements, the declaration of a dividend, if any, the election of Directors, the determination of the maximum aggregate emoluments that may be paid to Directors, the appointment of auditors and the authorisation of the Directors to set the auditors' remuneration.

Apart from the Annual General Meeting, Plaza intends to continue with its active communication strategy in the market, and shall accordingly continue to communicate with its shareholders and the market by way of the Annual Report and Audited Financial Statements, by publishing its results on a six-monthly basis during the year, and by way of company announcements to the market in general. Plaza recognises the importance of maintaining a dialogue with the market to ensure that its strategies and performance are well understood and disclosed to the market in a timely manner. Plaza's website ([www.plaza-shopping.com](http://www.plaza-shopping.com)) also contains information about Plaza and its business, which is a source of further information to the market.

### 3. Compliance with the Code - continued

Plaza's Articles of Association allow minority shareholders to call special meetings on matters of importance to Plaza, provided that the minimum threshold of ownership established in the Articles of Association is met.

#### *Principle Eleven: Conflicts of Interest*

It is the practice of the Board that when a potential conflict of interest arises in connection with any transaction or other matter, the potential conflict of interest is declared so that steps may be taken to ensure that such items are appropriately addressed. The steps taken will depend on the circumstances of the particular case, and may include the setting up of *ad-hoc* committees of independent Directors that would assist and monitor management as appropriate in the execution of specific transactions. By virtue of the Memorandum and Articles of Association, the Directors are obliged to keep the Board advised, on an ongoing basis, of any interest that could potentially conflict with that of Plaza. The Board member concerned shall not take part in the assessment by the Board in determining whether a conflict of interest exists. A director shall not vote in respect of any contract, arrangement, transaction or proposal in which he has material interest in accordance with the Memorandum and Articles of Association. The Board believes that this is a procedure that achieves compliance with both the letter and rationale of principle eleven.

Commercial relationships between Plaza and other companies with common Directors and shareholders may include the purchase of supplies and services, and the letting of outlets. Such contracts are entered into in the ordinary course of business and terms and conditions of new contracts negotiated are reviewed by Plaza's Audit Committee. During the financial year under review, these contracts included: supplies and services of €7,621 (2019: €6,076) and income from lettings and premia of €148,241 (2019: €69,726). Other related party transactions as defined by IAS 24 are disclosed in Note 30 to the financial statements.

As at the date of this Statement, the interests of the Directors in the shares of Plaza, including indirect shareholdings through other companies, were as follows:

- Alan Mizzi has an indirect interest in the share capital of Plaza by virtue of his ultimate effective holding of 16.57% (2019: 16.18%) shares in Alf. Mizzi & Sons Ltd that, holds 0.77% (2019: 7.85%) shareholding in Plaza Centres p.l.c.
- Brian R. Mizzi has an indirect interest in the share capital of Plaza by virtue of his ultimate effective holding of 8.33% (2019: 8.33%) shares in Mizzi Organisation Limited that holds 5.18% (2019: 8.18%) shareholding in Plaza Centres p.l.c.
- Charles J. Farrugia has a direct interest in the share capital of Plaza by virtue of his holding of 0.08% shares in Plaza Centres p.l.c.
- Gerald J. Zammit has a direct interest in the share capital of Plaza by virtue of his holding of 0.01% shares in Plaza Centres p.l.c.

#### *Principle Twelve: Corporate Social Responsibility*

The Directors are committed to high standards of ethical conduct and to contribute to the development of the well-being of employees and their families as well as the local community and society at large.

### 4. Non-Compliance with the Code

The Directors set out below the Code Provisions with which they do not comply and an explanation as to the reasons for such non-compliance:

Code Provision	Explanation
2.1	Although the posts of the Chairman and the Chief Executive Officer are occupied by different individuals in line with Code Provision 2.1, the division of their responsibilities has not been set out in writing. Nevertheless, the Board feels that there is significant experience and practice that determines the two roles.
2.3	With respect to Code Provision 2.3, the Board notes that the Chairman is also a member of the Executive Committee. However, the Board is of the view that this function of the Chairman does not impinge on his ability to bring to bear independent judgement to the Board.

#### 4. Non-Compliance with the Code - continued

Code Provision	Explanation
4.2	The Board has not formally developed a succession policy for the future composition of the Board of Directors as recommended by Code Provision 4.2.7.
6	The Board has not held any professional development sessions over the course of 2020, a year which was characterised by the COVID-19 pandemic and the Board's focus was placed principally on addressing the significant issues raised by the pandemic.
7.1	The Board has not appointed a committee for the purpose of undertaking an evaluation of the Board's performance in accordance with the requirements of Code Provision 7.1. The Board believes that the size of Plaza and the Board itself does not warrant the establishment of a committee specifically for the purpose of carrying out a performance evaluation of its role. Whilst the requirement under Code Provision 7.1 might be useful in the context of larger companies having a more complex set-up and a larger Board, the size of Plaza's Board is such that it should enable it to evaluate its own performance without the requirement of setting up an <i>ad-hoc</i> committee for this purpose. The Board shall retain this matter under review over the coming year.
8A	The Board has not appointed a Remuneration Committee in line with Code Provision 8A, particularly in light of the objectivity with which variable remuneration is computed. Variable remuneration payable to Directors is subject to a cap and is computed on the basis of a simple, automatic formula, which, in the Board's view, does not necessitate the establishment of a separate Remuneration Committee. Variable remuneration for Directors has only been introduced during 2017 and the Board thus intends to keep under review the utility and possible benefits of having a Remuneration Committee in due course.
8B	The Board has not appointed a Nominations Committee in line with Code Provision 8B, particularly in the light of the specific manner in which the Articles of Association require that Directors be appointed by a shareholding qualification to the Board. The Board believes that the current Articles of Association do not allow the Board itself to make any recommendations to the shareholders for appointments of Directors and that if this function were to be undertaken by the Board itself or a Nominations Committee, they would only be able to make a non-binding recommendation to the shareholders having the necessary qualification to appoint Directors pursuant to the Articles of Association. The Board, however, intends to keep under review the utility and possible advantages of having a Nominations Committee and following an evaluation may, if the need arises, make recommendations to the shareholders for a change to the Articles of Association.
9.3	There are no procedures in place within Plaza for the resolution of conflicts between minority and controlling shareholders, nor does the Memorandum and Articles of Association contemplate any mechanism for arbitration in these instances. This is mitigated by ongoing open dialogue between executive management and non-executive Directors of Plaza, to ensure that such conflicts do not arise and if they do are effectively managed.
9.4	Plaza does not have a policy in place to allow minority shareholders to present an issue to the Board.

#### 5. Internal control

The Board is ultimately responsible for Plaza's system of internal controls and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate risk to achieve business objectives, and can provide only reasonable, and not absolute, assurance against normal business risks or loss.

Through the Audit Committee, the Board reviews the effectiveness of Plaza's system of internal controls.

The key features of Plaza's system of internal control are as follows:

##### **Organisation**

Plaza operates through the CEO and Executive Committee with clear reporting lines and delegation of powers.

## 5. Internal control - continued

### Control Environment

Plaza is committed to the highest standards of business conduct and seeks to maintain these standards across all its operations. Company policies and employee procedures are in place for the reporting and resolution of improper activities.

Plaza has an appropriate organisational structure for planning, executing, controlling and monitoring business operations in order to achieve its objectives.

### Risk Identification

Management is responsible for the identification and evaluation of key risks applicable to their respective areas of business.

## 6. General meetings

The general meeting is the highest decision making body of Plaza and is regulated by Plaza's Articles of Association. All shareholders registered on the register of members of Plaza on a particular record date are entitled to attend and vote at general meetings. A general meeting is called by twenty-one (21) days' notice.

At an Annual General Meeting what is termed as "ordinary business" is transacted, namely, the declaration of a dividend, the consideration of the financial statements and the reports of the Directors and the auditors, the election of Directors, the appointment of auditors and the fixing of remuneration of Directors and auditors. Other business which may be transacted at a general meeting (including at the Annual General Meeting) will be dealt with as "Special Business".

Voting at any general meeting takes place by a show of hands or a poll where this is demanded or otherwise directed by the chair. Subject to any rights or restrictions for the time being attached to any class or classes of shares, on a show of hands each shareholder is entitled to one vote and on a poll each shareholder is entitled to one vote for each share carrying voting rights of which he is a holder. Shareholders who cannot participate in the general meeting may appoint a proxy by written or electronic notification to Plaza. Appointed proxy holders enjoy the same rights to participate in the general meeting as those to which the shareholder they represent is entitled. Every shareholder represented in person or by proxy is entitled to ask questions which are pertinent and related to the items on the agenda of the general meeting and to have such questions answered by the Directors or such persons as the Directors may delegate for such person.

The Directors' statement of responsibilities for preparing the financial statements is set out on pages 7 to 8.

The information required by Listing Rule 5.97.5, where applicable for Plaza, is found in the Directors' Report.

Approved by the Board of Directors on 28 April 2021 and signed on its behalf by:



**Charles J. Farrugia**  
Chairman



**Etienne Sciberras**  
Director

This statement on the remuneration of the board of directors and Chief Executive Officer of Plaza Centres p.l.c. (the “Company”) has been drawn up in compliance with the requirements of Chapter 12 of the Listing Rules and contains the information required by the provisions of Appendix 12.1 of the Listing Rules.

The Company’s remuneration of its board of directors and executive management is based on the remuneration policy adopted and approved by the shareholders at the annual general meeting of 14 October 2020. That policy is available for inspection on the Company’s website at <https://plaza-shopping.com>.

## The Remuneration Policy

The Company’s remuneration policy determines the basis for remuneration of all members of the board of directors, and the Chief Executive Officer (“CEO”) of the Company. It defines the principles and guidelines that apply to both fixed and variable remuneration, including all bonuses and benefits, which can be awarded to directors and, in the case of variable remuneration, indicate the relative proportion between fixed and variable components.

The Company’s remuneration policy is intended as a measure to attract and retain suitable candidates for the position of directors and CEO, calculated to provide the Company with the appropriate skills, technical knowledge experience and expertise both for the determination of policies and strategies of the Company as well as the supervisory role of the board.

The overall remuneration of the board and the CEO consists of three components:

- The basic remuneration, consisting of fixed honoraria as sitting members of the board, or in the case of the CEO a fixed Salary;
- Additional remuneration where a member of the board is assigned additional duties to sit on or chair a board committee; and
- A Bonus scheme linked to the performance of the Company.

## The Decision-making process with respect to remuneration

The aggregate emoluments that may be paid to the directors excluding the CEO (who is not a member of the board) is decided upon by the shareholders in the annual general meeting following a recommendation made to shareholders by the board.

The board then decides on the remuneration of the Chairman and the other directors consisting of a fixed honorarium to each director. The board also establishes and fixes the remuneration of the CEO with respect to his executive roles within the Company.

## Key principles of remuneration

The board of directors of the Company consists of 7 individuals. During 2020, the Board was composed of two directors having an executive role as part of the Executive Committee and five other Directors acting in a non-executive capacity. The members of the Board for the year under review were Mr. Charles J. Farrugia (Chairman), Mr. David G. Curmi, Prof. Emanuel P. Delia, Mr. Alan Mizzi, Mr. Brian R. Mizzi, Mr. Etienne Sciberras and Mr. Gerald J. Zammit.

The Board considers each of the following Directors as independent within the meaning of the Code. The non-executive Directors who held office at 31 December 2020 were the following:

- i) David G. Curmi
- ii) Prof. Emanuel P. Delia
- iii) Alan Mizzi
- iv) Brian R. Mizzi; and
- v) Etienne Sciberras

In view of their role in the executive committee of the Company, Charles J. Farrugia (Chairman) and Gerald J. Zammit are not considered as independent directors.

The aggregate remuneration approved by the shareholders for the financial year ended 31 December 2020 was set at €140,000, with €80,000 reserved for the fixed component and a maximum of €60,000 for the variable component. This includes the three components of remuneration. The total remuneration actually paid out to directors during the financial year ended 31 December 2020 amounted to €132,700, which includes both the fixed and variable components.

## Key principles of remuneration - continued

### The Chairman and the other directors

#### Fixed Component

The board believes that in line with local practice the fixed honorarium for directors is the principal component that compensates directors for their contribution as members of the board. The Chairman of the board receives a higher honorarium in view of the role of acting as the most senior director on the board and as the person responsible for chairing board meetings, and co-ordinating board assignments.

Directors who are also delegated to sit on a sub-committee of the board or otherwise chair such sub-committee are paid additional fixed honoraria for each such assignment.

None of the directors have service contracts with the Company and each director serves from one annual general meeting to the next, when the appointment of directors is conducted at the annual general meeting. Accordingly, none of the directors have any entitlement to any compensation if they are removed from office. Such removal would require an ordinary resolution of the shareholders at a general meeting.

The Directors' are entitled to be paid travelling and other reasonable expenses incurred by them in the performance of their duties as directors.

#### Variable Component

In addition to the fixed honorarium the chairman and the other directors of the Company are also entitled to a variable component of remuneration linked to the performance of the Company in that financial year.

In line with the Remuneration Policy approved by shareholders, the chairman and the other directors are entitled to a bonus payment based on the following basic criteria and subject to a cap of €60,000. The bonus works on the basis of the following formula:

$$(5 \times \text{Outperformance}) \times \text{base remuneration of the Director}$$

Where the term *Outperformance* refers to the percentage by which the profits before tax of the Company registered for a particular year exceed 105% of the profits before tax registered by the Company for the previous year, in both cases, in accordance with the audited financial statements of the Company for the respective years.

The table below shows the overall remuneration of Directors paid during the financial year ended 31 December 2020:

	Relating to the year ended 31 December 2020		Relating to the year ended 31 December 2019	Total payment €
	Fixed honorarium €	Additional remuneration for sitting on subcommittees €	Variable component (Bonus) €	
Charles J. Farrugia	10,000	3,900	11,280	25,180
David G. Curmi	7,200	-	8,120	15,320
Emanuel P. Delia	7,200	3,900	8,120	19,220
Alan Mizzi	7,200	-	8,120	15,320
Brian R. Mizzi	7,200	3,900	8,120	19,220
Etienne Sciberras	7,200	3,900	8,120	19,220
Gerald J. Zammit	7,200	3,900	8,120	19,220

The Company does not remunerate the Chairman or the other directors in any other manner, nor does it provide any loans or other guarantees to them.

## The CEO

The CEO of the company is not a member of the board, although he attends and participates at board meetings. The CEO has a service contract with the Company of an indefinite duration that entitles him to a fixed salary.

### Fixed Remuneration – Salary

For the year under review the CEO received a gross salary of €60,512 per annum. He is also covered by health insurance, life insurance, paid mobile phone and subscription, company car and fuel allowance in aggregate amounting to €12,203

### Variable Remuneration – Bonus

The CEO is entitled to a discretionary bonus which is linked to the performance of the Company and the individual performance of the chief executive officer over the course of the financial year. The board sets targets at the beginning of the year to be reached by the CEO and then assess the performance against the benchmarks set at the beginning of each year and awards the bonus accordingly.

In the year 2020 the CEO received a bonus of €5,600.

The Company does not remunerate its CEO in any other manner, nor does it provide any loans or other guarantees to him. The CEO receives no remuneration from any other company in which the Company has a controlling interest.

## Comparative Analysis

Since the financial year ended 31 December 2020 is the first year of the application of the policy there is no comparative analysis to be made with previous years.

The contents of the Remuneration report have been reviewed by the external auditor to ensure that the information required in terms of Appendix 12.1 to Chapter 12 of the Listing Rules has been included.

Approved by the Board of Directors on 28 April 2021 signed on its behalf by:



**Charles J. Farrugia**  
Chairman



**Etienne Sciberras**  
Director



## *Independent auditor's report*

To the Shareholders of Plaza Centres p.l.c.

### *Report on the audit of the financial statements*

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#### *Our opinion*

In our opinion:

- The Group financial statements and Parent Company financial statements (the “financial statements”) give a true and fair view of the Group and the Parent Company’s financial position of Plaza Centres p.l.c. as at 31 December 2020, and of the Group’s and the Parent Company’s financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (‘IFRSs’) as adopted by the EU; and
- The financial statements have been prepared in accordance with the requirements of the Maltese Companies Act (Cap. 386).

Our opinion is consistent with our additional report to the Audit Committee.

#### **What we have audited**

Plaza Centres p.l.c.’s financial statements, set out on pages 30 to 64, comprise:

- the Consolidated and Parent Company statements of financial position as at 31 December 2020;
- the Consolidated and Parent Company income statements and statements of comprehensive income for the year then ended;
- the Consolidated and Parent Company statements of changes in equity for the year then ended;
- the Consolidated and Parent Company statements of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

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#### *Basis for opinion*

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## *Independent auditor's report - continued*

To the Shareholders of Plaza Centres p.l.c.

### **Independence**

We are independent of the Group and the Parent Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code) together with the ethical requirements of the Accountancy Profession (Code of Ethics for Warrant Holders) Directive issued in terms of the Accountancy Profession Act (Cap. 281) that are relevant to our audit of the financial statements in Malta. We have fulfilled our other ethical responsibilities in accordance with these Codes.

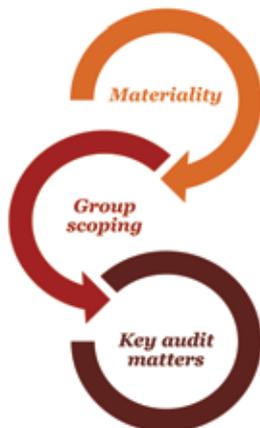
To the best of our knowledge and belief, we declare that non-audit services that we have provided to the parent company and its subsidiaries are in accordance with the applicable law and regulations in Malta and that we have not provided non-audit services that are prohibited under Article 18A of the Accountancy Profession Act (Cap. 281).

The non-audit services that we have provided to the parent company and its subsidiaries, in the period from 1 January 2020 to 31 December 2020, are disclosed in Note 18 to the financial statements.

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## *Our audit approach*

### **Overview**



- Overall group materiality: €72,000, which represents approximately 5% of the average profit before tax over the past three financial years
- The audit carried out by the group engagement team covered the two components within the Group (being the parent and its only wholly owned subsidiary).
- Valuation of property, plant and equipment relating to the Group and the Parent Company.

## *Independent auditor's report - continued*

To the Shareholders of Plaza Centres p.l.c.

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated financial statements. In particular, we considered where the directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

### **Materiality**

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall group materiality for the consolidated financial statements as a whole as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

<b><i>Overall group materiality</i></b>	€72,000
<b><i>How we determined it</i></b>	Approximately 5% of the average profit before tax over the past three financial years
<b><i>Rationale for the materiality benchmark applied</i></b>	We chose average profit before tax over the past three financial years as the benchmark due to the significant impacts that the COVID-19 pandemic had on the Group's profitability for the current financial year. In our view, it is an appropriate metric against which the performance of the Group should be measured and is a generally accepted benchmark. We chose 5%, which is within the range of acceptable quantitative materiality thresholds.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above €7,200 as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

## Independent auditor's report - continued

To the Shareholders of Plaza Centres p.l.c.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the Key audit matter
<p><i>Valuation of property, plant and equipment relating to the Group and the Parent Company (Note 4)</i></p> <p>The property of the Group and Parent Company represents the Plaza Shopping and Commercial Centre which was revalued on 31 December 2020 at €32.4 million. The property's units are leased for office and retail activity.</p> <p>As explained in Note 4 to the financial statements, the valuation was determined using the discounted cash flow approach. The most significant estimates and judgements affecting this valuation include the projected pre-tax cash flows or rental income, the growth rates and the discount rate.</p> <p>Following the valuation assessment performed, a reversal of part of the revaluation surplus previously recognised, for an amount of €1.6 million was recognised in the financial statements for the year ended 31 December 2020.</p> <p>We focused on this area because of the significance of the carrying value of the properties in the consolidated and parent company statements of financial position and the judgemental nature of the assumptions used in the valuation model.</p>	<p>We reviewed the valuation report and discussed the document with the valuer and management and confirmed that the valuation approach used was in accordance with professional valuation standards.</p> <p>We agreed the property information in the document to the underlying property records held by the Group.</p> <p>We tested the data inputs, including the rental income streams and the contracted rental inflation adjustments by agreeing them to supporting rental agreements.</p> <p>We also engaged our in-house valuation experts to assess the appropriateness of the fair value, particularly by understanding the methodology and assumptions being used (including the consideration of COVID-19 related impacts), testing the accuracy of the workings within the valuation model and challenging the assumptions used.</p> <p>We discussed the valuation with the Audit Committee and concluded, based on our audit work, that the Group's property valuation is within an acceptable range of values.</p>

### How we tailored our group audit scope

The Group is composed of two components: Plaza Centres p.l.c. (the parent company) and Tigne Place Limited (its wholly owned subsidiary). We tailored the scope of our audit in order to perform sufficient work on both components to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

The group audit team performed all of this work by applying the overall Group materiality, together with additional procedures performed on the consolidation. This gave us sufficient appropriate audit evidence for our opinion on the Group financial statements as a whole.

## *Independent auditor's report - continued*

To the Shareholders of Plaza Centres p.l.c.

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### *Other information*

The directors are responsible for the other information. The other information comprises the Directors' report, the Corporate Governance - Statement of compliance and the Remuneration report (but does not include the financial statements and our auditor's report thereon).

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon except as explicitly stated within the *Report on other legal and regulatory requirements*.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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### *Responsibilities of the directors and those charged with governance for the financial statements*

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with IFRSs as adopted by the EU and the requirements of the Maltese Companies Act (Cap. 386), and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

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### *Auditor's responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



## *Independent auditor's report - continued*

To the Shareholders of Plaza Centres p.l.c.

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### *Auditor's responsibilities for the audit of the financial statements - continued*

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Group's or the Parent company's ability to continue as a going concern. In particular, it is difficult to evaluate all of the potential implications that COVID-19 will have on the Group's and the Parent company's trade, customers and suppliers, and the disruption to their business and the overall economy.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

## Independent auditor's report - continued

To the Shareholders of Plaza Centres p.l.c.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on other legal and regulatory requirements

The *Annual Report and Consolidated Financial Statements 2020* contains other areas required by legislation or regulation on which we are required to report. The Directors are responsible for these other areas.

The table below sets out these areas presented within the Annual Report, our related responsibilities and reporting, in addition to our responsibilities and reporting reflected in the *Other information* section of our report. Except as outlined in the table, we have not provided an audit opinion or any form of assurance.

Area of the <i>Annual Report and Consolidated Financial Statements 2020</i> and the related Directors' responsibilities	Our responsibilities	Our reporting
<p><b>Directors' report</b> (on pages 5 to 8) The Maltese Companies Act (Cap. 386) requires the directors to prepare a Directors' report, which includes the contents required by Article 177 of the Act and the Sixth Schedule to the Act.</p>	<p>We are required to consider whether the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.</p> <p>We are also required to express an opinion as to whether the Directors' report has been prepared in accordance with the applicable legal requirements.</p> <p>In addition, we are required to state whether, in the light of the knowledge and understanding of the Company and its environment obtained in the course of our audit, we have identified any material misstatements in the Directors' report, and if so to give an indication of the nature of any such misstatements.</p>	<p>In our opinion:</p> <ul style="list-style-type: none"> <li>the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and</li> <li>the Directors' report has been prepared in accordance with the Maltese Companies Act (Cap. 386).</li> </ul> <p>We have nothing to report to you in respect of the other responsibilities, as explicitly stated within the <i>Other information</i> section.</p>

## Independent auditor's report - continued

To the Shareholders of Plaza Centres p.l.c.

Area of the Annual Report and Consolidated Financial Statements 2020 and the related Directors' responsibilities	Our responsibilities	Our reporting
<p><b>Corporate Governance - Statement of compliance</b> (on pages 9 to 16)</p> <p>The Listing Rules issued by the Malta Listing Authority require the directors to prepare and include in the Annual Report a Statement of Compliance with the Code of Principles of Good Corporate Governance within Appendix 5.1 to Chapter 5 of the Listing Rules. The Statement's required minimum contents are determined by reference to Listing Rule 5.97. The Statement provides explanations as to how the Company has complied with the provisions of the Code, presenting the extent to which the Company has adopted the Code and the effective measures that the Board has taken to ensure compliance throughout the accounting period with those Principles.</p>	<p>We are required to report on the Statement of Compliance by expressing an opinion as to whether, in light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have identified any material misstatements with respect to the information referred to in Listing Rules 5.97.4 and 5.97.5, giving an indication of the nature of any such misstatements.</p> <p>We are also required to assess whether the Statement of Compliance includes all the other information required to be presented as per Listing Rule 5.97.</p> <p>We are not required to, and we do not, consider whether the Board's statements on internal control included in the Statement of Compliance cover all risks and controls, or form an opinion on the effectiveness of the Company's corporate governance procedures or its risk and control procedures.</p>	<p>In our opinion, the Statement of Compliance has been properly prepared in accordance with the requirements of the Listing Rules issued by the Malta Listing Authority.</p> <p>We have nothing to report to you in respect of the other responsibilities, as explicitly stated within the <i>Other information</i> section.</p>
<p><b>Remuneration report</b> (on pages 17 to 19)</p> <p>The Listing Rules issued by the Malta Listing Authority require the directors to prepare a Remuneration report, including the contents listed in Appendix 12.1 to Chapter 12 of the Listing Rules.</p>	<p>We are required to consider whether the information that should be provided within the Remuneration report, as required in terms of Appendix 12.1 to Chapter 12 of the Listing Rules, has been included.</p>	<p>In our opinion, the Remuneration report has been properly prepared in accordance with the requirements of the Listing Rules issued by the Malta Listing Authority.</p>

## Independent auditor's report - continued

To the Shareholders of Plaza Centres p.l.c.

Area of the Annual Report and Consolidated Financial Statements 2020 and the related Directors' responsibilities	Our responsibilities	Our reporting
	<p><b>Other matters on which we are required to report by exception</b></p> <p>We also have responsibilities under the Maltese Companies Act (Cap. 386) to report to you if, in our opinion:</p> <ul style="list-style-type: none"> <li>adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us.</li> <li>the financial statements are not in agreement with the accounting records and returns.</li> <li>we have not received all the information and explanations which, to the best of our knowledge and belief, we require for our audit.</li> </ul> <p>We also have responsibilities under the Listing Rules to review the statement made by the directors that the business is a going concern together with supporting assumptions or qualifications as necessary.</p>	<p>We have nothing to report to you in respect of these responsibilities.</p>

### Other matter – use of this report

Our report, including the opinions, has been prepared for and only for the Parent Company's shareholders as a body in accordance with Article 179 of the Maltese Companies Act (Cap. 386) and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior written consent.



## *Independent auditor's report - continued*

To the Shareholders of Plaza Centres p.l.c.

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### *Appointment*

We were first appointed as auditors of the Parent Company for the financial year ended 31 December 1978. Our appointment has been renewed annually by shareholder resolution representing a total period of uninterrupted engagement appointment of 43 years. The Parent Company became listed on a regulated market on 6 June 2000.

#### **PricewaterhouseCoopers**

78, Mill Street  
Zone 5, Central Business District  
Qormi  
Malta

Simon Flynn  
Partner

28 April 2021

# STATEMENTS OF FINANCIAL POSITION

	Notes	As at 31 December			
		Group		Company	
		2020	2019	2020	2019
		€	€	€	€
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property, plant and equipment	4	32,417,246	34,094,820	32,417,246	34,094,820
Intangible assets	5	12,333	16,958	12,333	16,958
Investment in subsidiary	6	-	-	100,000	100,000
Financial assets at FVOCI	7.1	1,249,500	-	1,249,500	-
Financial assets at amortised cost	7.2	-	-	-	5,303,970
<b>Total non-current assets</b>		<b>33,679,079</b>	<b>34,111,778</b>	<b>33,779,079</b>	<b>39,515,748</b>
<b>Current assets</b>					
Trade and other receivables	8	316,433	558,777	290,445	1,227,971
Financial assets at FVPL	7.3	330,110	343,428	330,110	343,428
Cash and cash equivalents	9	4,550,583	330,757	1,073,793	302,518
		5,197,126	1,232,962	1,694,348	1,873,917
Assets classified as held for sale	10	-	13,500,000	-	-
<b>Total current assets</b>		<b>5,197,126</b>	<b>14,732,962</b>	<b>1,694,348</b>	<b>1,873,917</b>
<b>Total assets</b>		<b>38,876,205</b>	<b>48,844,740</b>	<b>35,473,427</b>	<b>41,389,665</b>
<b>EQUITY AND LIABILITIES</b>					
<b>Capital and reserves</b>					
Share capital	11	5,648,400	5,648,400	5,648,400	5,648,400
Treasury shares reserve	11	(550,000)	-	(550,000)	-
Share premium	12	3,094,868	3,094,868	3,094,868	3,094,868
Revaluation reserves	13	14,581,522	19,078,343	14,581,522	16,018,900
Retained earnings		3,903,192	3,660,660	515,708	3,427,534
<b>Total equity</b>		<b>26,677,982</b>	<b>31,482,271</b>	<b>23,290,498</b>	<b>28,189,702</b>
<b>Non-current liabilities</b>					
Trade and other payables	14	95,254	107,274	95,254	107,274
Lease liabilities	4	13,689	19,150	13,689	19,150
Borrowings	15	7,711,409	11,110,903	7,711,409	8,371,663
Deferred tax liabilities	16	3,254,389	4,208,213	3,254,389	3,533,423
<b>Total non-current liabilities</b>		<b>11,074,741</b>	<b>15,445,540</b>	<b>11,074,741</b>	<b>12,031,510</b>
<b>Current liabilities</b>					
Trade and other payables	14	807,175	1,009,841	799,543	756,890
Lease liabilities	4	5,461	4,850	5,461	4,850
Current tax liabilities		310,846	467,859	303,184	406,713
Borrowings	15	-	434,379	-	-
<b>Total current liabilities</b>		<b>1,123,482</b>	<b>1,916,929</b>	<b>1,108,188</b>	<b>1,168,453</b>
<b>Total liabilities</b>		<b>12,198,223</b>	<b>17,362,469</b>	<b>12,182,929</b>	<b>13,199,963</b>
<b>Total equity and liabilities</b>		<b>38,876,205</b>	<b>48,844,740</b>	<b>35,473,427</b>	<b>41,389,665</b>

The notes on pages 36 to 64 are an integral part of these financial statements.

The financial statements on pages 30 to 64 were authorised for issue by the Board on 28 April 2021 and were signed on its behalf by:



**Charles J. Farrugia**  
Chairman



**Etienne Sciberras**  
Director

# INCOME STATEMENTS

	Notes	Year ended 31 December			
		Group		Company	
		2020	2019	2020	2019
		€	€	€	€
<b>Revenue</b>	17	<b>2,756,523</b>	3,550,432	<b>2,161,468</b>	2,761,271
Other operating income		-	-	<b>29,750</b>	42,000
Marketing and maintenance costs	18	<b>(188,640)</b>	(100,449)	<b>(210,947)</b>	(92,620)
Administrative expenses	18	<b>(636,514)</b>	(585,660)	<b>(530,517)</b>	(554,523)
<b>Operating profit before depreciation</b>		<b>1,931,369</b>	2,864,323	<b>1,449,754</b>	2,156,128
Depreciation and amortisation	18	<b>(686,544)</b>	(577,640)	<b>(686,544)</b>	(422,433)
<b>Operating profit</b>		<b>1,244,825</b>	2,286,683	<b>763,210</b>	1,733,695
Investment and other related income	20	<b>6,633</b>	38,702	<b>6,633</b>	38,702
Finance income	21	<b>4,825</b>	3,741	<b>188,280</b>	227,073
Finance costs	22	<b>(492,410)</b>	(458,135)	<b>(377,797)</b>	(356,381)
<b>Profit before tax</b>		<b>763,873</b>	1,870,991	<b>580,326</b>	1,643,089
Tax expense	23	<b>(294,532)</b>	(512,830)	<b>(205,900)</b>	(406,011)
<b>Profit for the year</b>		<b>469,341</b>	1,358,161	<b>374,426</b>	1,237,078
Earnings per share (cents)	25	<b>1c68</b>	4c81		

The notes on pages 36 to 64 are an integral part of these financial statements.

# STATEMENTS OF COMPREHENSIVE INCOME

	Notes	Year ended 31 December			
		Group		Company	
		2020 €	2019 €	2020 €	2019 €
<b>Profit for the year</b>		<b>469,341</b>	1,358,161	<b>374,426</b>	1,237,078
<b>Other comprehensive income:</b>					
<i>Items that will not be reclassified to profit or loss</i>					
Revaluation surplus on land and buildings arising during year, before deferred tax	13	-	2,755,192	-	-
Reversal of part of the revaluation surplus previously recognised on land and buildings, arising during the year, before deferred tax	13	(1,615,644)	-	(1,615,644)	-
Movements in deferred tax liability on revalued land and buildings determined on the basis applicable to property disposals	13, 16	167,139	165,084	167,139	7,757
<i>Items that may be reclassified to profit or loss</i>					
Gains from changes in fair value of debt instruments at FVOCI		22,375	-	22,375	-
<b>Total other comprehensive income</b>		<b>(1,426,130)</b>	2,920,276	<b>(1,426,130)</b>	7,757
<b>Total comprehensive income for the year</b>		<b>(956,789)</b>	4,278,437	<b>(1,051,704)</b>	1,244,835

The notes on pages 36 to 64 are an integral part of these financial statements.

# STATEMENTS OF CHANGES IN EQUITY

Group	Notes	Share capital €	Treasury shares reserve €	Share premium €	Revaluation reserves €	Retained earnings €	Total equity €
Balance at 1 January 2019		5,648,400	-	3,094,868	16,169,315	3,122,366	28,034,949
<b>Comprehensive income</b>							
Profit for the year		-	-	-	-	1,358,161	1,358,161
<b>Other comprehensive income:</b>							
Revaluation surplus on land and buildings, arising during year, before deferred tax	13	-	-	-	2,755,192	-	2,755,192
Movements in deferred tax liability determined on the basis applicable to property disposals	13, 16	-	-	-	165,084	-	165,084
Depreciation transfer through asset use, net of deferred tax	13, 16	-	-	-	(11,248)	11,248	-
<b>Total other comprehensive income</b>		-	-	-	2,909,028	11,248	2,920,276
<b>Total comprehensive income</b>		-	-	-	2,909,028	1,369,409	4,278,437
<b>Transactions with owners</b>							
Dividends for 2018	26	-	-	-	-	(831,115)	(831,115)
Balance at 31 December 2019		5,648,400	-	3,094,868	19,078,343	3,660,660	31,482,271
<b>Comprehensive income</b>							
Profit for the year		-	-	-	-	469,341	469,341
<b>Other comprehensive income:</b>							
Reversal of part of the revaluation surplus previously recognised on land and buildings, arising during the year, before deferred tax	13	-	-	-	(1,615,644)	-	(1,615,644)
Movements in deferred tax liability determined on the basis applicable to property disposals	13, 16	-	-	-	167,139	-	167,139
Depreciation transfer through asset use, net of deferred tax	13, 16	-	-	-	(11,248)	11,248	-
Realised revaluation surplus on property disposal, net of deferred tax	13, 16	-	-	-	(3,059,443)	3,059,443	-
Gains from changes in fair value of financial assets at FVOCI	13	-	-	-	22,375	-	22,375
<b>Total other comprehensive income</b>		-	-	-	(4,496,821)	3,070,691	(1,426,130)
<b>Total comprehensive income</b>		-	-	-	(4,496,821)	3,540,032	(956,789)
<b>Transactions with owners</b>							
Dividends for 2019	26	-	-	-	-	(320,000)	(320,000)
Dividends for 2020	26	-	-	-	-	(1,000,000)	(1,000,000)
Purchase of own shares	11	-	(550,000)	-	-	(1,977,500)	(2,527,500)
<b>Total transactions with owners</b>		-	(550,000)	-	-	(3,297,500)	(3,847,500)
<b>Balance at 31 December 2020</b>		<b>5,648,400</b>	<b>(550,000)</b>	<b>3,094,868</b>	<b>14,581,522</b>	<b>3,903,192</b>	<b>26,677,982</b>

# STATEMENTS OF CHANGES IN EQUITY - CONTINUED

Company	Notes	Share capital €	Treasury shares reserve €	Share premium €	Revaluation reserves €	Retained earnings €	Total equity €
Balance at 1 January 2019		5,648,400	-	3,094,868	16,022,391	3,010,323	27,775,982
<b>Comprehensive income</b>							
Profit for the year		-	-	-	-	1,237,078	1,237,078
<b>Other comprehensive income:</b>							
Movements in deferred tax liability determined on the basis applicable to property disposals	13, 16	-	-	-	7,757	-	7,757
Depreciation transfer through asset use, net of deferred tax	13, 16	-	-	-	(11,248)	11,248	-
Total other comprehensive income		-	-	-	(3,491)	11,248	7,757
<b>Total comprehensive income</b>		-	-	-	(3,491)	1,248,326	1,244,835
<b>Transactions with owners</b>							
Dividends for 2018	26	-	-	-	-	(831,115)	(831,115)
Balance at 31 December 2019		5,648,400	-	3,094,868	16,018,900	3,427,534	28,189,702
<b>Comprehensive income</b>							
Profit for the year		-	-	-	-	374,426	374,426
<b>Other comprehensive income:</b>							
Reversal of part of the revaluation surplus previously recognised on land and buildings, arising during the year, before deferred tax	13	-	-	-	(1,615,644)	-	(1,615,644)
Movements in deferred tax liability determined on the basis applicable to property disposals	13, 16	-	-	-	167,139	-	167,139
Depreciation transfer through asset use, net of deferred tax	13, 16	-	-	-	(11,248)	11,248	-
Gains from changes in fair value of financial assets at FVOCI	13	-	-	-	22,375	-	22,375
<b>Total other comprehensive income</b>		-	-	-	(1,437,378)	-	(1,426,130)
<b>Total comprehensive income</b>		-	-	-	(1,437,378)	385,674	(1,051,704)
<b>Transactions with owners</b>							
Dividends for 2019	26	-	-	-	-	(320,000)	(320,000)
Dividends for 2020	26	-	-	-	-	(1,000,000)	(1,000,000)
Purchase of own shares	11	-	(550,000)	-	-	(1,977,500)	(2,527,500)
<b>Total transactions with owners</b>		-	(550,000)	-	-	(3,297,500)	(3,847,500)
Balance at 31 December 2020		5,648,400	(550,000)	3,094,868	14,581,522	515,708	23,290,498

The notes on pages 36 to 64 are an integral part of these financial statements.

# STATEMENTS OF CASH FLOWS

	Notes	Year ended 31 December			
		Group		Company	
		2020 €	2019 €	2020 €	2019 €
<b>Cash flows from operating activities</b>					
Cash generated from operations	27	1,859,513	2,628,997	1,536,429	2,124,300
Interest received		4,825	3,741	905,429	3,741
Interest paid		(452,243)	(438,850)	(337,630)	(337,096)
Net income tax paid		(1,238,230)	(461,165)	(421,324)	(334,980)
Net cash generated from operating activities		173,865	1,732,723	1,682,904	1,455,965
<b>Cash flows from investing activities</b>					
Payments for property, plant and equipment and intangible assets	4, 5	(518,379)	(452,746)	(518,379)	(352,731)
Proceeds from disposal of property, plant and equipment	4	5,000	-	5,000	-
Proceeds from sale of property, net of related selling expenses	10	13,500,000	-	-	-
Payments for purchase of debt investments	7.1	(1,227,125)	-	(1,227,125)	-
Proceeds from refunds arising from unallocated equity investments		-	88,739	-	88,739
Loans repaid by/(advanced to) subsidiary	7.2	-	-	5,368,791	(100,911)
Dividends received from equity investments	20	19,951	2,735	19,951	2,735
Net cash generated from/(used in) investing activities		11,779,447	(361,272)	3,648,238	(362,168)
<b>Cash flows from financing activities</b>					
Consideration paid for bonds redeemed, including related costs	15	(704,987)	-	(704,987)	-
Repayment of bank borrowings	15	(3,173,619)	(421,379)	-	-
Principal elements of lease payments	4	(7,380)	(6,765)	(7,380)	(6,765)
Dividends paid	26	(1,320,000)	(831,115)	(1,320,000)	(831,115)
Consideration paid for purchase of own shares	11	(2,527,500)	-	(2,527,500)	-
Net cash used in financing activities		(7,733,486)	(1,259,259)	(4,559,867)	(837,880)
<b>Net movement in cash and cash equivalents</b>		4,219,826	112,192	771,275	255,917
<b>Cash and cash equivalents at beginning of year</b>		330,757	218,565	302,518	46,601
<b>Cash and cash equivalents at end of year</b>	9	4,550,583	330,757	1,073,793	302,518

The notes on pages 36 to 64 are an integral part of these financial statements.

## 1. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 1.1 Basis of preparation

The consolidated financial statements include the financial statements of Plaza Centres p.l.c. and its subsidiary. These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the EU and the requirements of the Maltese Companies Act (Cap. 386). They have been prepared under the historical cost convention, as modified by the fair valuation of the land and buildings class of property, plant and equipment, and available-for-sale financial assets.

The preparation of financial statements in conformity with IFRSs as adopted by the EU requires the use of certain accounting estimates. It also requires Directors to exercise their judgement in the process of applying the Group's accounting policies (see Note 3 - Critical accounting estimates and judgements).

Given the prevailing economic uncertainty, management has prepared projections for the coming 12 month period ending 31 December 2021, based on forecasts which factor in the uncertainty created by the COVID-19 pandemic. These forecasts project positive cash flows for the Group throughout 2021. At 31 December 2020, the Group had a cash reserve of €4.5 million, together with unutilised bank overdraft facilities of around €1.5 million, that the Group can avail itself of. Although the operation's performance will be materially negatively impacted, the Group is adequately capitalised and sufficiently liquid to meet its financial obligations, including the necessary funds to finance the payment of bond interest falling due in September 2021 and going forward. The cash reserve of 31 December 2021 is being forecasted at circa €4 million.

The Board of Directors is cautiously optimistic that as the vaccine roll out programme gathers momentum, the hardest hit sectors by the pandemic will start to recover. However, the return to pre COVID-19 normality will, to a large extent, depend on a successful vaccination across the country as well as abroad. The Maltese economy is very dependent on a strong return in tourism. A global successful vaccination should lead to a gradual lifting of the various restricting measures introduced to contain the pandemic. Once these measures are lifted, economic sentiment and consumer confidence should improve, which are crucial for the country to generate sustainable economic growth.

The Board of Directors is cognizant that the operating models adopted by a number of companies to face the challenges brought about by the pandemic could become part of the new normal. This means that the commercial leasing market could go through a period of realignment to the new paradigm. The Board still believes that 2021 will continue to pose important challenges. Therefore, the Board continues to adopt a prudent approach whereby it maintains adequate financial muscle to implement the necessary mitigating measures as the situation evolves. The Board remains confident that with the Group's strong financial fundamentals together with its prudent and timely measures, it can continue to withstand these unprecedented challenges and be in a position to continue creating value for its stakeholders.

On the basis of the matters disclosed above, the Board continues to adopt the going concern basis in preparing the Group's and the Company's financial statements and considers that there are no material uncertainties which may cast doubt about the ability of the Group and the Company to continue operating as a going concern.

#### *Standards, interpretations and amendments to published standards effective in 2020*

In 2020, the Group adopted new standards, amendments and interpretations to existing standards that are mandatory for the Group accounting period beginning on 1 January 2020. The adoption of these revisions to the requirements of IFRSs as adopted by the EU did not result in substantial changes to the Group's accounting policies.

#### *Standards, interpretations and amendments to published standards that are not yet effective*

Certain new standards, amendments and interpretations to existing standards have been published by the date of authorisation for issue of these financial statements but are not mandatory for the Group's current financial period ended 31 December 2020. The Group has not early adopted these revisions to the requirements of IFRSs as adopted by the EU and the parent company's Directors are of the opinion that, there are no requirements that will have a possible significant impact on the Group's financial statements in the period of initial application.

### 1.2 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments has been identified as the Parent Company's Board of Directors that makes strategic decisions. The Board of Directors considers the Group to be made up of one segment, that is to lease, manage and market commercial property.

## 1. Summary of significant accounting policies - continued

### 1.3 Consolidation

Subsidiaries are all entities over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If this is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in profit or loss.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries are changed where necessary to ensure consistency with the policies adopted by the Group.

In the Company's separate financial statements, investments in subsidiaries are accounted for by the cost method of accounting i.e. at cost less impairment. Provisions are recorded where, in the opinion of the Directors, there is an impairment in value. Where there has been an impairment in the value of an investment, it is recognised as an expense in the period in which the diminution is identified. The results of subsidiaries are reflected in the Company's separate financial statements only to the extent of dividends receivable. On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to profit or loss.

### 1.4 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in euro, which is the Company's functional currency and the Group's presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

### 1.5 Property, plant and equipment

The Group owns and operates commercial property that is fully serviced and which activity extends beyond the mere leasing out of retail space. The extent of the services provided by the Group is deemed to be significant to the arrangement with the tenants as a whole. Accordingly, the commercial property owned and managed by the Group is treated as property, plant and equipment under the requirements of IAS 16 rather than investment property under IAS 40.

Property, plant and equipment, comprising land and buildings, electrical installations, plant, machinery and equipment, and furniture and fittings are initially recorded at cost. Land and buildings are subsequently shown at market value, based on periodic, but at least triennial valuations by external independent valuers, less subsequent depreciation for buildings. Valuations are carried out on a regular basis such that the carrying amount of property does not differ materially from that which would be determined using fair values at the end of the reporting period. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset. All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Borrowing costs which are incurred for the purpose of acquiring or constructing a qualifying asset are capitalised as part of its cost (Note 1.21).

## 1. Summary of significant accounting policies - continued

### 1.5 Property, plant and equipment - continued

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Increases in the carrying amount arising on revaluation of land and buildings are credited to other comprehensive income and shown as a revaluation reserve in shareholders' equity. Decreases that offset previous increases of the same asset are charged in other comprehensive income and debited against the revaluation reserve directly in equity; all other decreases are charged to profit or loss. Each year the difference between depreciation based on the revalued carrying amount of the asset charged to profit or loss and depreciation based on the asset's original cost, net of any related deferred income taxes, is transferred from the revaluation reserve to retained earnings.

Land is not depreciated as it is deemed to have an indefinite life. Depreciation on other assets is calculated using the straight-line method to allocate their cost or revalued amount to their residual values over their estimated useful lives, as follows:

	2020 %	2019 %
Buildings	1 - 5	1 - 10
Electrical installations	6.67	4
Plant, machinery and equipment	6.67	5 - 20
Furniture and fittings	5 - 20	3.33 - 33.33

Assets in the course of construction are not depreciated.

The assets' residual values and useful lives are reviewed and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 1.8).

Gains and losses on disposals are determined by comparing proceeds with the carrying amount and are recognised in profit or loss. When revalued assets are sold, the amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

### 1.6 Intangible assets - computer software

Acquired computer software applications are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives four (4) years. Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred. Amortisation is included within 'administrative expenses' in profit or loss.

### 1.7 Non-current assets held for sale

Non-current assets (or disposal groups) are classified as assets held for sale and stated at the lower of carrying amount and fair value less costs to sell if their carrying amount is to be recovered principally through a sale transaction rather than through a continuing use, and a sale is considered highly probable. These assets may be a component of the entity, a disposal group or an individual non-current asset.

### 1.8 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to depreciation and are tested annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

## 1. Summary of significant accounting policies - continued

### 1.9 Financial assets

#### (a) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or (OCI). For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

#### (b) Recognition and derecognition

The group recognises a financial asset in its statement of financial position when it becomes a party to the contractual provisions of the instrument.

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership.

#### (c) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

#### *Debt instruments*

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group may classify its debt instruments:

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets are included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss. Impairment losses are presented in the statement of profit or loss.
- **FVOCI:** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss. Interest income from these financial assets is included in finance income using the effective interest rate method. Impairment losses are presented in the statement of profit or loss.
- **FVPL:** Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss in the period in which it arises.

## 1. Summary of significant accounting policies - continued

### 1.9 Financial assets - continued

#### *Equity instruments*

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investment in OCI, there's no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

#### **(d) Impairment**

The Group assess on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. For trade and other receivables, the Group applied the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables. For debt investments at FVOCI any credit loss allowances are recognised in profit or loss and reduces the fair value loss otherwise recognised in OCI.

### 1.10 Loans receivable

All loans receivable are recognised when cash is advanced to the borrowers. Loans receivable are initially recognised at the fair value of cash consideration given or proceeds advanced, plus transaction costs. These financial assets are subsequently carried at amortised cost using the effective interest method, less expected credit loss allowances.

### 1.11 Trade and other receivables

Trade receivables comprise amounts due from tenants for services performed in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less expected credit loss allowances.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

### 1.12 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at face value. In the statement of cash flows, cash and cash equivalents includes cash in hand, deposits held at call with banks and bank overdrafts, if any. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

### 1.13 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares are shown as a deduction in equity from the proceeds.

### 1.14 Financial liabilities

The Group recognises a financial liability in its statement of financial position when it becomes a party to the contractual provisions of the instrument. The Group's financial liabilities, are classified as financial liabilities measured at amortised cost, i.e. not at fair value through profit or loss other than derivative contracts, under IFRS 9. Financial liabilities not at fair value through profit or loss, are recognised initially at fair value, being the fair value of consideration received, net of transaction costs that are directly attributable to the acquisition or the issue of the financial liability. These liabilities are subsequently measured at amortised cost. The Group derecognises a financial liability from its statement of financial position when the obligation specified in the contract or arrangement is discharged, is cancelled or expires.

## 1. Summary of significant accounting policies - continued

### 1.15 Trade and other payables

Trade payables comprise obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Deferred income comprises advance payments for rent receivable relating to subsequent periods and rental premia that are credited to profit or loss on a straight-line basis over the lease term.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

### 1.16 Borrowings

Borrowings are recognised initially at the fair value of proceeds received, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period.

### 1.17 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

### 1.18 Current and deferred tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Deferred tax is recognised using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Under this method, the Group is required to make a provision for deferred taxes on the revaluation of property, plant and equipment. Such deferred tax is charged or credited directly to the revaluation reserve. Deferred tax on the difference between the actual depreciation on the property and the equivalent depreciation based on the historical cost of the property is realised through profit or loss.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

### 1.19 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable for the sale of services in the ordinary course of the Group's activities. Revenue is recognised upon performance of services, and is stated net of sales tax, returns, rebates and discounts.

The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity and when specific criteria have been met for each of the Group's activities as described below:

## 1. Summary of significant accounting policies - continued

### 1.19 Revenue recognition - continued

#### (a) Rental income

Rents receivable and premia charged to clients are included in the financial statements as revenue. Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments received under operating leases are credited to profit or loss on a straight-line basis over the period of the lease.

#### (b) Finance income

Interest income is recognised in profit or loss as it accrues, unless collectability is in doubt.

### 1.20 Leases

A lease is an agreement whereby the lessor conveys to the lessee in return for a payment, or a series of payment, the right to use an asset for an agreed period of time.

#### (a) A group undertaking is the lessee

At inception of a contract, an entity shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, where there is no third party financing; and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received; and
- any initial direct costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

## 1. Summary of significant accounting policies - continued

### 1.20 Leases - continued

Payments associated with short-term leases and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

The lease term is reassessed if an option is actually exercised (or not exercised) or the Group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

#### (b) A group undertaking is the lessor

Assets leased out under operating leases are included in property, plant and equipment in the statement of financial position and are accounted for in accordance with accounting policy 1.5. They are depreciated over their expected useful lives on a basis consistent with similar owned property, plant and equipment. Rental income from operating leases is recognised in profit or loss on a straight-line basis over the lease term.

### 1.21 Borrowing costs

Borrowing costs which are incurred for the purpose of acquiring or constructing qualifying property, plant and equipment, are capitalised as part of its cost. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Borrowing costs are capitalised while acquisition or construction is actively underway, during the period of time that is required to complete and prepare the asset for its intended use. Capitalisation of borrowing costs is ceased once the asset is substantially ready for its intended use or sale and is suspended if the development of the asset is suspended. All other borrowing costs are expensed. Borrowing costs are recognised for all interest-bearing instruments on an accrual basis using the effective interest method. Interest costs include the effect of amortising any difference between initial net proceeds and redemption value in respect of interest-bearing borrowings.

### 1.22 Deferred Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the group will comply with all attached conditions. Government grants related to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs they are intended to compensate.

Government grants related to assets, i.e. in respect of the purchase of property, plant and equipment, are included in liabilities as deferred government grants, and are credited to profit or loss on a straight-line basis over the expected lives of the related assets, presented within 'Other operating income'.

Grants related to income are presented as a deduction in reporting the related expense.

### 1.23 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the financial statements in the period in which the dividends are approved by the shareholders.

## 2. Financial risk management

### 2.1 Financial risk factors

The Group's activities potentially expose it to a variety of financial risks: market risk (including price risk, cash flow and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group did not make use of derivative financial instruments to hedge risk exposures during the current and preceding financial years. The Board provides principles for overall risk management, as well as policies covering risks referred to above.

## 2. Financial risk management - continued

### 2.1 Financial risk factors - continued

#### (a) Market risk

##### (i) Foreign exchange risk

Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities which are denominated in a currency that is not the entity's functional currency. The Group's transactions and recognised assets and liabilities are all denominated in euro and hence the Group is not exposed to foreign exchange risk.

##### (ii) Cash flow and fair value interest rate risk

The Group's significant interest-bearing assets and liabilities, and related interest rate and maturity information, are disclosed in Notes 7, 8 and 15.

The Group's instruments which are subject to fixed interest rates comprise the bonds issued to the general public (Note 15), the debt investments disclosed in Note 7.1 and overdue receivables (Note 8). As at 31 December 2019, the Company's fixed interest instruments also comprise loans receivable from subsidiary (Note 7.2). In this respect, the Group and the Company are potentially exposed to fair value interest rate risk in view of the fixed interest nature of these instruments, which are however measured at amortised cost.

The Group's cash flow interest rate risk principally arises from bank borrowings issued at variable rates (Note 15), which exposes the Group to cash flow interest rate risk. Management monitors the impact of changes in market interest rates on amounts reported in profit or loss in respect of these instruments. The Group's operating cash flows are substantially independent of changes in market interest rates. Based on the above, management considers the potential impact on profit or loss of a defined interest rate shift that is reasonably possible at the end of the reporting period to be immaterial.

##### (iii) Price risk

The Group is exposed to price risk in view of listed investments held by the Parent Company which have been classified in the statement of financial position as financial assets at FVOCI and financial assets at FVPL (refer to Notes 7.1 and 7.3 respectively). To manage its price risk the Group diversifies its portfolio in terms of listing status and business sectors of investees. These investments are quoted on the Malta Stock Exchange and are accordingly incorporated in the MSE equity index. In the context of the Group's and Company's figures reported in the statement of financial position, the impact of a reasonable possible shift in the MSE equity index on the Group's income statement and revaluation reserve is not deemed significant.

#### (b) Credit risk

Financial assets that potentially subject the Group to credit risk consist principally of cash and cash equivalents, contractual cash flows of debt investments at FVOCI and credit exposure to customers, including outstanding receivables and committed transactions. As at 31 December 2019, the Company was also exposed to credit risk with respect to loans to its subsidiary.

The Group's and the Company's exposures to credit risk as at the end of each reporting period are analysed as follows:

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Debt instruments measured at FVOCI	1,249,500	-	1,249,500	-
Financial assets measured at amortised cost:				
Loans receivable from subsidiary (Note 7.2)	-	-	-	5,303,970
Trade and other receivables (Note 8)	243,455	413,965	243,455	1,093,454
Cash and cash equivalents (Note 9)	4,550,583	330,757	1,073,793	302,518
	<b>6,043,538</b>	<b>744,722</b>	<b>2,566,748</b>	<b>6,699,942</b>

The maximum exposure to credit risk at the end of the reporting period in respect of the financial assets mentioned above is equivalent to their carrying amount. The Group does not hold any collateral as security in this respect.

## 2. Financial risk management - continued

### 2.1 Financial risk factors - continued

#### *Cash and cash equivalents*

The Group's cash and cash equivalents are held with local financial institutions with high quality standing or rating. While cash and cash equivalents are subject to the impairment requirements of IFRS 9, the identified impairment loss is insignificant.

#### *Debt instruments*

The Group's debt investments at FVOCI are considered to have low credit risk and the issuer, that is a local financial institution with a high quality standing or rating, has a strong capacity to meet its contractual cash obligations. While debt investments are also subject to impairment requirements, any identified impairment loss was deemed insignificant.

#### *Trade receivables*

The Group's trade receivables do not contain significant financing components, and accordingly the Group applies the IFRS 9 simplified approach to provide for lifetime expected credit loss for all trade receivables, irrespective of whether these have demonstrated a significant increase in credit risk. The Group assesses the credit quality of its tenants, the majority of which are unrated, taking into account financial position, past experience and other factors. The Group manages credit limits and exposures actively in a practicable manner such that there are no material past due amounts receivable from tenants as at the end of the reporting period. The Group monitors the performance of its trade receivables on a regular basis to identify incurred collection losses, which are inherent in the Group's debtors, taking into account historical experience in collection of accounts receivable. Concentration of credit risk with respect to trade receivables is limited due to the number of customers comprising the Group's debtor base.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of time before the reporting date and the corresponding credit losses experienced within the current financial period, in particular as a result of the COVID-19 pandemic. The identified loss rates were adjusted to reflect current and forward-looking information on macroeconomics factors affecting the ability of the tenants to settle the receivables. Credit loss allowances also include specific provisions against credit impaired individual exposures with the amount of the provisions being equivalent to the balances attributable to credit impaired receivables. On that basis, the loss allowance for the Group as at 31 December 2020 was determined as follows:

	Up to 30 days past due	31 to 60 days past due	60 to 90 days past due	91 to 120 days past due	121 to 150 days past due	+150 days past due	Total
Expected loss rate	8%	14%	38%	69%	86%	100%	
Gross carrying amount (€)	102,636	38,839	15,066	16,400	11,152	92,759	276,852
Loss allowance (€)	8,211	5,437	5,725	11,316	9,589	92,759	133,037

As at 31 December 2019, the Group's and the Company's credit loss allowances amounted to €18,575 and €17,974 respectively. Up to that date, the Group had never experienced material defaults from its receivables and accordingly, identified expected credit losses as at 31 December 2019 were deemed to be insignificant.

The Group established an allowance for impairment that represented its estimate of expected credit losses in respect of trade receivables. The individually credit impaired trade receivables mainly relate to independent customers which are in unexpectedly difficult economic situations and which are accordingly not meeting repayment obligations.

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group. Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item. The Group does not hold any significant collateral as security in respect of credit impaired assets. The movements in credit loss allowances are disclosed in Note 18.

Categorisation of receivables as past due is determined by the Group on the basis of the nature of the credit terms in place and credit arrangements actually utilised in managing exposures with customers. At 31 December 2020, the Group had no significant amounts which were past due by over 120 days but not credit impaired (2019: €33,448).

## 2. Financial risk management - continued

### 2.1 Financial risk factors - continued

#### *Other receivables*

With respect to other receivables while such amounts are also subject to the impairment requirements of IFRS 9, the identified expected credit loss is not deemed to be significant.

#### *Loans and other amounts receivable from subsidiary*

The Company's loans receivable as at 31 December 2019 consist of advances to subsidiary which have been primarily effected out of the bond issue proceeds. Management monitors intra-group credit exposures at individual entity level on a regular basis and ensures timely performance of these assets in the context of overall group liquidity management. The Company assesses the credit quality of the subsidiary taking into account financial position, performance and other factors. The Company takes cognisance of the related party relationship with this entity and management did not expect any losses from non-performance or default. As at 31 December 2019, the application of the expected credit risk model of IFRS 9, resulted in the recognition of a loss allowance of €64,821 on the loans receivable from subsidiary. This amount was credited to profit or loss during the current financial year (refer to Note 18) upon the full repayment of the principle of the loan amount together with any related accrued interest.

Other balances owed by subsidiary are included within the Company's trade and other receivables. Since these other balances owed by subsidiary are repayable on demand, expected credit losses are based on the assumption that repayment of the balance is demanded at the reporting date. Accordingly, the expected credit loss allowance attributable to such balances is insignificant.

#### *(c) Liquidity risk*

The Group is exposed to liquidity risk in relation to meeting future obligations associated with its financial liabilities, which comprise principally interest-bearing borrowings and trade and other payables (refer to Notes 15 and 14 respectively). Prudent liquidity risk management includes maintaining sufficient cash and committed credit lines to ensure the availability of an adequate amount of funding to meet the Group's obligations.

The Group's liquidity risk is actively managed by ensuring that net cash inflows from the Group's trading operations are monitored in relation to cash outflows and arising from the Group's borrowings, principally bonds and bank loans, covering principle and interest payments as reflected in more detail in Note 15. Such note gives an analysis of the Group's borrowings into relevant maturity groupings based on the remaining term at the end of the reporting period to the contractual maturity date. The amounts disclosed are the contractual undiscounted cash flows and when applicable are inclusive of interest.

The key objective of the Group's liquidity management process is that of channelling a regular stream of net cash flows to fund bond and other interest and capital repayment obligations, and strengthening the Group's reserves with the residual amounts. Management monitors liquidity risk by means of cash flow forecasts on the basis of expected cash flows over a twelve month period and ensures that no additional financing facilities are expected to be required over the coming year. The Directors are of the opinion that the Group's liquidity risk is not deemed to be material in view of the matching of cash inflows and outflows arising from expected maturities of financial instruments, expectations for future income streams from existing and new contracts, coupled with the Group's committed borrowing facilities that it can access to meet liquidity needs as disclosed further in Note 15.

Balances due within twelve months are stated at their carrying amount, as the impact of discounting is not significant.

### 2.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Parent Company may issue new shares or adjust the amount of dividends paid to shareholders.

The Group's equity, as disclosed in the statement of financial position, constitutes its capital. The Group maintains the level of capital by reference to its financial obligations and commitments arising from operational requirements. In view of the nature of the Group's activities and the extent of borrowings or debt, the capital level as at the end of the reporting period is deemed adequate by the Directors.

## 2. Financial risk management - continued

### 2.3 Fair values of financial instruments

#### *(a) Financial instruments carried at fair value*

The Group is required to disclose for financial instruments that are measured in the statement of financial position at fair value, fair value measurements by level of the following fair value measurement hierarchy:

- Quoted prices (unadjusted) in active markets for identical assets (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability either directly i.e. as prices, or indirectly i.e. derived from prices (level 2).
- Inputs for the asset or liability that are not based on observable market data i.e. unobservable inputs (level 3).

The fair value of the Group's debt and equity investments (refer to Notes 7.1 and 7.3 respectively) is based on quoted market prices at the end of the reporting period. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer or broker and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for the financial assets held by the Group is the current bid price quoted on the Malta Stock Exchange. Accordingly, the Group's investments are categorised as level 1 instruments since these investments are listed in an active market. These assets have been categorised as level 1 since initial recognition.

#### *(b) Financial instruments not carried at fair value*

At 31 December 2020 and 2019, the carrying amounts of financial assets at amortised cost, cash at bank, receivables, payables, accrued expenses and short-term borrowings reflected in the financial statements are reasonable estimates of fair value in view of the nature of these instruments or the relatively short period of time between the origination of the instruments and their expected realisation.

The fair value of non-current financial instruments for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments. The carrying amount of the Company's non-current loans to subsidiary as at 31 December 2019, fairly approximated the estimated fair value of these assets based on discounted cash flows. The fair value of the Group's non-current floating interest rate bank borrowings as at 31 December 2019, was not significantly different from the carrying amounts. The carrying amounts of the other financial liabilities as at 31 December 2020, comprising lease liabilities, are reasonable estimates of their fair value as there has not been significant changes in the group's internal borrowing rate since the date of first application of IFRS 16. The current market interest rates utilised for discounting purposes, which were almost equivalent to the respective instruments' contractual interest rates, are deemed observable and accordingly these fair value estimates have been categorised as level 2 within the fair value measurement hierarchy required by IFRS 7, 'Financial Instruments: Disclosures'. Information on the fair value of the bonds issued to the public is disclosed in Note 15 to the financial statements. The fair value estimate in this respect is deemed level 1 as it constitutes a quoted price in an active market.

## 3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances. In the opinion of the Directors, the accounting estimates and judgements made in the course of preparing these financial statements, are not difficult, subjective or complex to a degree which would warrant their description as critical in terms of the requirements of IAS 1.

As referred to in Note 4 to the financial statements, the Company's property, plant and equipment is fair valued on 31 December on the basis of professional advice, which considers the cash flows emanating from the operation of the property and other key inputs, namely the discount and growth rates.

## 4. Property, plant and equipment

## Group

	Land and buildings €	Electrical installations €	Plant, machinery and equipment €	Furniture, fixtures and fittings €	Right- of-use assets €	Total €
<b>At 1 January 2019</b>						
Cost or valuation	42,534,062	1,232,769	5,671,901	2,047,628	-	51,486,360
Accumulated depreciation	(338,147)	(857,440)	(3,895,223)	(1,350,568)	-	(6,441,378)
Net book amount	42,195,915	375,329	1,776,678	697,060	-	45,044,982
<b>Year ended 31 December 2019</b>						
Opening net book amount	42,195,915	375,329	1,776,678	697,060	-	45,044,982
Additions	-	17,743	284,391	40,644	27,966	370,744
Revaluation surplus arising during the year (Note 13)	2,755,192	-	-	-	-	2,755,192
Depreciation charge	(205,881)	(26,510)	(265,596)	(72,984)	(5,127)	(576,098)
Reclassifications to assets classified as held for sale (Note 11)	(13,052,853)	(52,990)	(378,107)	(16,050)	-	(13,500,000)
Closing net book amount	31,692,373	313,572	1,417,366	648,670	22,839	34,094,820
<b>At 31 December 2019</b>						
Cost or valuation	31,891,207	1,191,326	5,465,986	2,069,455	27,966	40,645,940
Accumulated depreciation	(198,834)	(877,754)	(4,048,620)	(1,420,785)	(5,127)	(6,551,120)
Net book amount	31,692,373	313,572	1,417,366	648,670	22,839	34,094,820
<b>Year ended 31 December 2020</b>						
Opening net book amount	31,692,373	313,572	1,417,366	648,670	22,839	34,094,820
Additions	-	201,748	268,542	154,699	-	624,989
Reversal of part of the revaluation surplus previously recognised (Note 13)	(1,615,644)	-	-	-	-	(1,615,644)
Disposals	-	(120,000)	(93,282)	(62,260)	-	(275,542)
Depreciation charge	(116,318)	(97,460)	(159,080)	(303,468)	(5,593)	(681,919)
Depreciation release on disposal	-	120,000	88,282	62,260	-	270,542
Closing net book amount	29,960,411	417,860	1,521,828	499,901	17,246	32,417,246
<b>At 31 December 2020</b>						
Cost or valuation	29,960,411	1,273,074	5,641,246	2,161,894	27,966	39,064,591
Accumulated depreciation	-	(855,214)	(4,119,418)	(1,661,993)	(10,720)	(6,647,345)
Net book amount	29,960,411	417,860	1,521,828	499,901	17,246	32,417,246

## 4. Property, plant and equipment - continued

## Company

	Land and buildings €	Electrical installations €	Plant, machinery and equipment €	Furniture, fixtures and fittings €	Right- of-use assets €	Total €
<b>At 1 January 2019</b>						
Cost or valuation	31,891,207	1,179,161	5,271,908	2,032,935	-	40,375,211
Accumulated depreciation	(99,382)	(853,611)	(3,828,432)	(1,348,804)	-	(6,130,229)
Net book amount	31,791,825	325,550	1,443,476	684,131	-	34,244,982
<b>Year ended 31 December 2019</b>						
Opening net book amount	31,791,825	325,550	1,443,476	684,131	-	34,244,982
Additions	-	12,165	194,078	36,520	27,966	270,729
Depreciation charge	(99,452)	(24,143)	(220,188)	(71,981)	(5,127)	(420,891)
Closing net book amount	31,692,373	313,572	1,417,366	648,670	22,839	34,094,820
<b>At 31 December 2019</b>						
Cost or valuation	31,891,207	1,191,326	5,465,986	2,069,455	27,966	40,645,940
Accumulated depreciation	(198,834)	(877,754)	(4,048,620)	(1,420,785)	(5,127)	(6,551,120)
Net book amount	31,692,373	313,572	1,417,366	648,670	22,839	34,094,820
<b>Year ended 31 December 2020</b>						
Opening net book amount	31,692,373	313,572	1,417,366	648,670	22,839	34,094,820
Additions	-	201,748	268,542	154,699	-	624,989
Reversal of part of the revaluation surplus previously recognised (Note 13)	(1,615,644)	-	-	-	-	(1,615,644)
Disposals	-	(120,000)	(93,282)	(62,260)	-	(275,542)
Depreciation charge	(116,318)	(97,460)	(159,080)	(303,468)	(5,593)	(681,919)
Depreciation release on disposal	-	120,000	88,282	62,260	-	270,542
Closing net book amount	29,960,411	417,860	1,521,828	499,901	17,246	32,417,246
<b>At 31 December 2020</b>						
Cost or valuation	29,960,411	1,273,074	5,641,246	2,161,894	27,966	39,064,591
Accumulated depreciation	-	(855,214)	(4,119,418)	(1,661,993)	(10,720)	(6,647,345)
Net book amount	29,960,411	417,860	1,521,828	499,901	17,246	32,417,246

During the current financial year, the directors have reviewed the estimated remaining useful life of particular asset categories within property, plant and equipment. The useful life of these assets has been revised as disclosed in the accounting policy for property, plant and equipment (Note 1.5). The effect of this change in accounting estimates on the financial results of the Group and the Company for the year under review and on the financial position as at the end of the reporting period was an increase in the depreciation charge of €218,470 and an equivalent decrease in the net assets. The resultant increased depreciation charge has been included in the determination of the financial results for the current financial year in accordance with the requirements of IAS 8. This change in accounting estimate affects the depreciation charge in each period during the remaining useful life of the assets and these will be recognised in the future periods accordingly.

Bank borrowings are secured on the Group's land and buildings (refer to Note 15).

#### 4. Property, plant and equipment - continued

##### Fair value of land and buildings

As at 31 December 2020, the Group's and the Company's property, plant and equipment represent the Plaza Shopping and Commercial Centre, which was revalued by an independent professionally qualified valuer on 31 December 2020 at €32.4 million (2019: €34 million). Such valuation was based on revised projected income streams which took into consideration the COVID related impacts and resulted in a reversal of part of the revaluation surplus previously recognised amounting to €1.6 million. Such reversal was accordingly adjusted and debited to the revaluation reserve in shareholders' equity (Note 13), net of applicable deferred taxes.

In the current circumstances, making financial projections is particularly difficult, in view of the existing uncertainty surrounding the duration of the pandemic, together with the restrictions that are being imposed by the Health Authorities and the recovery of the tourism business on which the Maltese economy is highly dependent on. Although the projected cashflows have been prepared in the prevailing economic uncertainties, the Directors are of the opinion that the principal assumptions used reflect a prudent approach and that the carrying amount of the Group's property as at the end of current financial period, is an appropriate estimate of its fair value and its current use equates to the highest and best use.

The Group is required to disclose fair value measurements by level of the following fair value measurement hierarchy for non-financial assets carried at fair value:

- Quoted prices (unadjusted) in active markets for identical assets (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset that are not based on observable market data (that is, unobservable inputs) (level 3).

The Group's recurring fair value measurements are categorised as level 3 as they are based on significant unobservable inputs. The Group's policy is to recognise transfers into and out of fair value hierarchy levels as of the beginning of the reporting period. During the current and the preceding financial years there were no transfers between the fair value levels. A reconciliation from the opening balance to the closing balance of property for recurring fair value measurements categorised within level 3 of the fair value hierarchy, for the current and preceding financial years, is reflected in the table above.

##### Valuation process and techniques

The Group's property valuation is reviewed annually by an independent professionally qualified valuer who holds a recognised relevant professional qualification and has the necessary experience in the location and segments of the property being valued. When external valuations are carried out in accordance with this policy, the valuer reports directly to the Audit Committee and discussions on the valuation technique and its results, including an evaluation of the inputs to the valuation, are held between these parties.

Findings are discussed with the Audit Committee, and an adjustment to the carrying amount of the property is only reflected if it has been determined that there has been a significant change. Any changes to the carrying amount are ultimately approved by the Board.

As noted above, an external valuation on the Group's property has been carried out at the end of the current reporting period. The external valuation of the property has been performed using the discounted cash flow approach, which is the valuation technique considered by the external valuer and management as the most appropriate for this property. The significant inputs to the approaches used, for each property, are those described below.

As at 31 December 2020, the Plaza Shopping and Commercial Centre was fair valued at €32.4 million (2019: €34 million) on the basis of an independent architect's valuation and the valuation was determined using the discounted cash flow approach. This approach is based on the projected future cash flows from the continued operation of the Plaza Shopping and Commercial Centre in its remaining useful life, which are discounted to present value at a rate of return that reflects what an investor should fairly expect from an investment of this type. At the end of the expected useful life of the property, the residual value reflects the underlying land value. Accordingly, the significant unobservable inputs applied in the property's valuation are the following:

- *Projected pre-tax cash flows:* The projected cash-flows are initially based on the existing rental income streams less operating costs that reflect the existing cost structure. As at 31 December 2020, the aggregated projected net cash generation for the forthcoming financial year (2021) from the rentals relating to the retail activity and from the office rentals amounts to €1.5 million (2019: €1.9 million). Going forward, all the rental streams are adjusted to reflect contracted rental adjustments and assumed to increase at an average rate of 4% (2019: 4%) per annum.

#### 4. Property, plant and equipment - continued

- *Discount rates:* The discount rate applied is based on current market interest rates and a risk premium that reflects the valuer's assessment of the specific risk attached to the property being valued and its underlying activity. In view of the different risk premium between the rental agreements for the retail and office areas, a different pre-tax discount rate may be applied to the respective income streams. The pre-tax discount rates applied are as follows: 9.5% (2019: 8.5%) for the retail rentals and 9.5% (2019: 9%) for the office rentals.

Generally, an increase in the projected cash flows will result in an increase to the fair value of the property. Conversely, a lower discount rate will give a higher fair value.

##### Historical cost of land and buildings

The carrying value of land and buildings classified within property, plant and equipment, would have been as follows had these assets been included in the financial statements at cost less depreciation:

	Group and Company	
	2020 €	2019 €
Cost	12,652,498	12,652,498
Accumulated depreciation	(1,273,248)	(1,174,235)
Net book amount	<b>11,379,250</b>	<b>11,478,263</b>

##### Leases

###### Group and Company

The Group's leasing activity as a lessee is only in respect of a motor vehicle lease. The rental contract is typically made for a fixed period of 5 years. The lease agreement does not impose any covenants. The leased asset may not be used as security for borrowing purposes. Any extension and termination options held are exercisable only by the Group and not by the lessor. These terms are used to maximise operational flexibility in respect of managing contracts.

In February 2019, the Group recognised lease liabilities amounting to €27,966 as a result of commencement of the respective motor vehicle lease. The liabilities were measured at the present value of the lease payments over the term of the lease, discounted using the lessee's relevant incremental borrowing rate. The weighted average lessee's incremental borrowing rate applied to the lease liabilities on commencement of the lease was 3.9%. The associated right-of-use assets for leases were measured at the amount equal to the lease liability.

(a) The statements of financial position include the following carrying amounts relating to leases:

	2020 €	2019 €
<i>Right-of-use assets, classified within Property, plant and equipment</i>		
Motor vehicle	<b>17,246</b>	22,839
<i>Lease liabilities</i>		
Current	<b>5,461</b>	4,850
Non-current	<b>13,689</b>	19,150
	<b>19,150</b>	24,000

#### 4. Property, plant and equipment - continued

The movement in the carrying amount of the right-of-use assets is analysed in the principal table of the property, plant and equipment note, whilst the movement in the carrying amount of the liabilities is analysed in the table below:

	2020 €	2019 €
As at 1 January	24,000	-
Additions	-	27,966
Payments	(7,380)	(6,765)
Interest charge	2,530	2,799
As at 31 December	19,150	24,000

The contractual undiscounted cash flows attributable to the lease liabilities analysed into relevant maturity groupings based on the remaining term at the end of the reporting period to the maturity date are analysed below:

	2020 €	2019 €
Within 1 year	7,380	7,380
Between 1 and 2 years	7,380	7,380
Between 2 and 5 years	7,995	15,375
	22,755	30,135

(b) The income statements include the following amounts relating to leases:

	2020 €	2019 €
<i>Depreciation charge of right-of-use assets</i>		
Motor vehicle	5,593	5,127
<i>Interest expense (included in finance costs)</i>	2,530	2,799

#### 5. Intangible assets

Group and Company	Software application €
<b>Year ended 31 December 2019</b>	
Additions	18,500
Amortisation charge	(1,542)
Closing net book amount	16,958
<b>At 31 December 2019</b>	
Cost	18,500
Accumulated amortisation	(1,542)
Net book amount	16,958
<b>Year ended 31 December 2020</b>	
Opening net book amount	16,958
Amortisation charge	(4,625)
Closing net book amount	12,333
<b>At 31 December 2020</b>	
Cost	18,500
Accumulated amortisation	(6,167)
Net book amount	12,333

## 6. Investment in subsidiary

	2020 €	Company 2019 €
<b>At 31 December</b>		
Opening and closing cost and carrying amount	100,000	100,000

The Company's investments consist of 100% of the ordinary shares of Tigne Place Limited, with its registered address at The Plaza Commercial Centre, Level 6, Bisazza Street, Sliema, SLM 1640, Malta.

## 7. Financial assets

### 7.1 Financial assets at fair value through other comprehensive income

The Group's financial assets at fair value through other comprehensive income (FVOCI) consist of debt instruments where the contractual cash flows are solely principal and interest and the objective of the Group's business model is achieved both by collecting cash flows and selling financial assets. Such debt instruments represent corporate bonds redeemable between 2025-2030. These investments are listed on the Malta Stock Exchange and fair value is determined by reference to quoted market prices, and are subject to a fixed interest rate of 3.25% per annum. The quoted market price of the bonds as at 31 December 2020 is €102 which in the opinion of the Directors fairly represented the fair value of these financial assets.

	Group and Company	
	2020 €	2019 €
<b>Year ended 31 December</b>		
Additions	1,227,125	-
Gains from changes in fair value (Note 13)	22,375	-
Closing carrying amount	1,249,500	-
<b>At 31 December</b>		
Cost	1,227,125	-
Fair value gains	22,375	-
Carrying amount	1,249,500	-

### 7.2 Financial assets at amortised cost

Financial assets at amortised cost as at 31 December 2019, represented loans receivable advanced by the Parent Company to its subsidiary, primarily from the proceeds of the bond issue that was effected in 2016 (refer to Note 15). The loans to subsidiary were subject to a fixed interest rate of 4.2% per annum and were stated net of credit loss allowances of €64,821. The loans principle was repaid in full, together with any accrued interest thereon, during the current financial year from the proceeds of the sale of the subsidiary's property. The credit loss allowances previously recognised in prior years were credited to profit or loss during the current financial year.

### 7.3 Financial assets at fair value through profit or loss

The Group's financial assets at fair value through profit or loss (FVPL) consist of equity instruments and are fair valued annually. These investments are traded on the Malta Stock Exchange and fair value is determined by reference to quoted market prices.

## 7. Financial assets - continued

### 7.3 Financial assets at fair value through profit or loss - continued

	Group and Company	
	2020	2019
	€	€
<b>Year ended 31 December</b>		
Opening carrying amount	343,428	53,200
Additions	-	254,261
Net (losses)/gains from changes in fair value (Note 20)	(13,318)	35,967
	<b>330,110</b>	<b>343,428</b>
<b>At 31 December</b>		
Cost	294,261	294,261
Fair value gains	35,849	49,167
	<b>330,110</b>	<b>343,428</b>

## 8. Trade and other receivables

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
<b>Current</b>				
Trade receivables – gross	276,852	302,553	276,852	264,292
Less: Credit loss allowances	(133,037)	(18,575)	(133,037)	(17,974)
Trade receivables – net	143,815	283,978	143,815	246,318
Other receivables	14,419	36,012	14,419	36,012
Accrued income owed by subsidiary	-	-	-	717,149
Other accrued income	85,221	93,975	85,221	93,975
Advance payments to suppliers	-	91,468	-	91,468
Indirect taxation	40,934	18,704	15,116	16,077
Prepayments	32,044	34,640	31,874	26,972
	<b>316,433</b>	<b>558,777</b>	<b>290,445</b>	<b>1,227,971</b>

As at 31 December 2020, interest on overdue trade receivables is charged at the rate of 5% (2019: 5%).

As at 31 December 2019, accrued income owed by subsidiary mainly represented the accrued interest on the loans receivable, which was repaid in full during the current financial year, together with the loan principal (refer to Note 7.2).

## 9. Cash and cash equivalents

For the purpose of the statement of cash flows, the year-end cash and cash equivalents comprise the following:

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
Cash at bank and in hand	4,550,583	330,757	1,073,793	302,518

## 10. Assets classified as held for sale

	2020 €	Group	2019 €
<b>Property classified as held for sale</b>			
Opening carrying amount	13,500,000		-
Reclassified from property, plant and equipment (Note 4)	-	13,500,000	
Sale of property	(13,500,000)		-
Closing carrying amount	-	13,500,000	

The reclassification to assets classified as held for sale from property, plant and equipment in the preceding financial year, resulted from management's decision to dispose of the Tigne Place Commercial Property, after considering that the requirements as stipulated by IFRS 5, 'Non-current assets held for sale and discontinued operations', were fully met. In December 2019, as announced by the Parent Company, the subsidiary entered into a preliminary agreement to sell the said property in 2020. The final deed of sale was in fact concluded during the current financial year at the agreed price.

As at 31 December 2019, the Tigne Place Commercial Property was carried at a fair value of €13.5 million. The 2019 valuation was based on the adjusted sales comparison approach. The significant input to the adjusted sales comparison approach is generally a sales price per square metre related to transactions in comparable properties located in proximity to the respective property, with significant adjustments for differences in the size, age, exact location and condition of the property. Such approach also considers the value expected to be fetched on the open market and represents the present value of the property. Ultimately, the carrying amount of the property as at 31 December 2019 was based on the agreed consideration for the sale of the property, as evidenced by the preliminary agreement, dated December 2019, less costs to sell.

## 11. Share capital

	Group and Company	
	2020 €	2019 €
<b>Authorised</b>		
75,000,000 ordinary shares of €0.20 each	15,000,000	15,000,000
<b>Issued and fully paid</b>		
28,242,000 ordinary shares of €0.20 each	5,648,400	5,648,400

By virtue of an extraordinary resolution during the Annual General Meeting held on 14 October 2020, the shareholders resolved that the Company is authorised to purchase its own shares. The resolution stated that in aggregate the repurchased shares cannot exceed 10% of the total issued share capital and such shares shall be eventually cancelled in accordance with the provisions of the Companies Act (Cap. 386).

The Company announced the commencement of the share buy back programme on 28 October 2020 and following the first auction, the Company purchased 1,000,000 ordinary shares at the price of €0.925 which were traded on the Malta Stock Exchange ("MSE") on 10 November 2020.

The second share buy back was announced on 9 November 2020 and the Company acquired 1,000,000 ordinary shares at the price of €0.92 which were traded on the MSE on 19 November 2020.

The third share buy back was announced on 30 November 2020 and the company acquired 750,000 ordinary shares at the price of €0.91, which were traded on the MSE on 9 December 2020.

In summary, during the current financial year, the Company purchased 2,750,000 ordinary shares with an aggregate nominal value of €550,000, for a consideration of €2,527,500. Such shares are held in treasury and retained earnings have been reduced by €1,977,500, being the difference between the consideration paid for these shares and their nominal value. In line with the authorisation granted by the shareholders at the annual general meeting, the Board of Directors has resolved that the repurchased shares shall be cancelled during 2021 in accordance with the provisions of the Companies Act (Cap. 386). The Company further notes that following a notice from MSE dated 30 December 2020, the said repurchased shares are not traded further on the MSE.

## 11. Share capital - continued

The Parent Company's share capital consists of only one class of shares, and all shares in that class are admitted to trade on the MSE, other than as disclosed above. All the remaining shares in the Parent Company are freely transferable. There are no shareholders having special control rights in the Parent Company, nor are there any restrictions on voting rights in the Parent Company.

## 12. Share premium

	Group and Company	
	2020	2019
	€	€
At beginning and end of year	<b>3,094,868</b>	3,094,868

## 13. Revaluation reserves

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
<b>Surplus arising on fair valuation of:</b>				
Land and buildings	<b>14,559,147</b>	19,078,343	<b>14,559,147</b>	16,018,900
Financial assets at FVOCI	<b>22,375</b>	-	<b>22,375</b>	-
	<b>14,581,522</b>	19,078,343	<b>14,581,522</b>	16,018,900

The movements during the year are analysed as follows:

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
<b>Land and buildings</b>				
At beginning of year, before deferred tax	<b>22,922,580</b>	20,184,693	<b>19,188,137</b>	19,205,442
Revaluation surplus arising during the year (Note 4)	-	2,755,192	-	-
Reversal of part of the revaluation surplus previously recognised, arising during the year (Note 4)	<b>(1,615,644)</b>	-	<b>(1,615,644)</b>	-
Transfer of revaluation surplus upon realisation through disposal	<b>(3,734,443)</b>	-	-	-
Transfer upon realisation through asset use	<b>(17,305)</b>	(17,305)	<b>(17,305)</b>	(17,305)
At end of year, before deferred tax	<b>17,555,188</b>	22,922,580	<b>17,555,188</b>	19,188,137
Deferred taxation (Note 16)	<b>(2,996,041)</b>	(3,844,237)	<b>(2,996,041)</b>	(3,169,237)
At end of year	<b>14,559,147</b>	19,078,343	<b>14,559,147</b>	16,018,900
<b>Financial assets at FVOCI</b>				
Gains from changes in fair value (Note 7.1)	<b>22,375</b>	-	<b>22,375</b>	-
At end of year	<b>22,375</b>	-	<b>22,375</b>	-

The tax impact relating to components of other comprehensive income relates only to deferred taxation arising on the surplus on fair valuation of land and buildings and is presented in the respective table above and in Note 16.

Gains and losses arising from changes in fair value of debt instruments classified as financial assets at FVOCI are recognised directly in equity in other comprehensive income through the revaluation reserve in accordance with the Group's accounting policy. When debt investments are disposed of, the cumulative gain or loss recognised in OCI is reclassified from equity to profit or loss within 'Investments and other related income'.

The revaluation reserves are non-distributable.

## 14. Trade and other payables

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
<b>Current</b>				
Trade payables	173,113	156,081	173,113	141,859
Other payables	426,070	607,359	426,070	395,109
Accruals	181,153	219,492	173,521	200,288
Deferred income	26,839	26,909	26,839	19,634
	<b>807,175</b>	<b>1,009,841</b>	<b>799,543</b>	<b>756,890</b>
<b>Non-current</b>				
Deferred income	95,254	107,274	95,254	107,274

## 15. Borrowings

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
<b>Current</b>				
Bank loans	-	434,379	-	-
<b>Non-current</b>				
78,200 (2019: 85,000) 3.9% unsecured bonds 2026	7,711,409	8,371,663	7,711,409	8,371,663
Bank loans	-	2,739,240	-	-
	<b>7,711,409</b>	<b>11,110,903</b>	<b>7,711,409</b>	<b>8,371,663</b>
Total borrowings	<b>7,711,409</b>	<b>11,545,282</b>	<b>7,711,409</b>	<b>8,371,663</b>

### Unsecured bonds

By virtue of the Prospectus dated 11 August 2016, the Parent Company issued for subscription by the general public 85,000 unsecured bonds for an amount of €8,500,000. The bonds have a nominal value of €100 per bond and have been issued at par.

The bonds are subject to a fixed interest rate of 3.9% per annum payable annually in arrears on 19 September of each year. All bonds are redeemable at par (€100 for each bond) on 22 September 2026 unless they are previously re-purchased and cancelled (refer to note below).

The proceeds from the bond issue were used by the issuer to grant a loan to the subsidiary for the purpose of the acquisition of the Tigne Place Commercial Property (refer to Note 7.2) and to refinance the issuer's own bank facilities.

The bonds have been admitted to the Official List of the Malta Stock Exchange. The quoted market price of the bonds at 31 December 2020 was €103.50 (2019: €101.55), which in the opinion of the Directors fairly represented the fair value of these financial liabilities.

During 2020, the Directors exercised the early redemption option of the bonds and redeemed 6,800 bonds at the market price of €103.50, for an aggregate consideration of €703,800.

The bonds are measured at the amount of net proceeds adjusted for the amortisation of the difference between net proceeds and the redemption value of the bonds using the effective interest method as follows:

**15. Borrowings** - continued

	Group and Company	
	2020	2019
	€	€
<b>3.9% unsecured bonds 2026</b>		
Original face value of bonds issued	8,500,000	8,500,000
Face value of bonds redeemed during the year	(680,000)	-
Face value of bonds at end of year	7,820,000	8,500,000
Gross amount of bond issue costs	(185,700)	(185,700)
Amortisation of gross amount of bond issue costs:		
Accumulated amortisation at beginning of year	57,363	40,877
Amortisation charge	19,746	16,486
Accumulated amortisation at the end of year	77,109	57,363
Unamortised bond issue costs	(108,591)	(128,337)
<b>Amortised cost and closing carrying amount of the bonds</b>	<b>7,711,409</b>	<b>8,371,663</b>

The following are the contracted undiscounted cash flows of the bonds analysed into relevant maturity groupings based on the remaining term at the end of the reporting period to the maturity date:

	Group and Company	
	2020	2019
	€	€
Within 1 year	304,980	332,408
Between 1 and 2 years	304,980	331,500
Between 2 and 5 years	915,776	995,408
Later than 5 years	8,042,357	9,072,178
	<b>9,568,093</b>	<b>10,731,494</b>

**Bank facilities**

The Group's loan facilities as at 31 December 2020 amounted to €1,000,000 (2019: €3,173,619). The Group avails itself of a general facility amounting to €1,000,000 (2019: €1,500,000). As at 31 December 2019, the Group also had loan facilities amounting to €3,173,619 which were fully repaid during the current financial year from the proceeds of the sale of the subsidiary's property.

The general bank facility of the Group as at 31 December 2020 was mainly secured by a general hypothec on the Group's assets for €1,500,000.

The bank facilities of the Group as at 31 December 2019 were mainly secured by:

- a general hypothec on the Group's assets for €6,000,000;
- a special hypothec and guarantee for the amount of €6,000,000 over property; and
- a pledge over the insurance policy covering the specific property.

Bank borrowings are entirely subject to variable rates of interest linked to the Euribor. The weighted average effective interest rates for bank borrowings at the end of the reporting period are as follows:

	Group	
	2020	2019
	%	%
Bank loans	-	2.75

## 15. Borrowings - continued

The following are the contracted undiscounted cash flows of the Group's bank loans analysed into relevant maturity groupings based on the remaining term at the end of the reporting period to the maturity date:

	2020 €	Group 2019 €
Within 1 year	-	517,200
Between 1 and 2 years	-	517,200
Between 2 and 5 years	-	1,551,600
Later than 5 years	-	896,371
	-	<u>3,482,371</u>
Carrying amount	-	<u>3,173,619</u>

## 16. Deferred taxation

Deferred taxes are calculated on temporary differences under the liability method and are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates (and tax laws) that have been enacted by the end of the reporting period. The principal tax rate used is 35% (2019: 35%), with the exception of deferred tax on the fair valuation of property which is computed on the basis applicable to disposals of immovable property, that is, tax effect of 10% (2019: 5% - 10%) of the transfer value.

The movement on the deferred tax account is as follows:

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
At beginning of year	4,208,213	4,381,119	3,533,423	3,549,002
Deferred tax on revaluation surplus, arising during the year (Note 13)	-	137,760	-	-
Deferred tax on reversal of part of the revaluation surplus previously recognised, arising during the year (Note 13)	(161,564)	-	(161,564)	-
Movement in deferred tax liability on revalued land and buildings determined on the basis applicable to property disposals (Note 13)	(5,575)	(302,844)	(5,575)	(7,757)
Realisation through asset use (Notes 13 and 23)	(6,057)	(6,057)	(6,057)	(6,057)
Realisation of deferred tax liability upon disposal of property (Note 23)	(675,000)	-	-	-
Deferred tax on other temporary differences (Note 23)	(105,628)	(1,765)	(105,838)	(1,765)
At end of year	<u>3,254,389</u>	<u>4,208,213</u>	<u>3,254,389</u>	<u>3,533,423</u>

The amounts referenced to Note 23 as disclosed in the table above, are recognised in profit or loss, whilst the other amounts, referenced to Note 13, have been recognised directly in equity in other comprehensive income.

## 16. Deferred taxation - continued

The balance at 31 December represents:

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Temporary differences on fair valuation of property	2,996,041	3,844,237	2,996,041	3,169,237
Temporary differences arising on depreciation of property, plant and equipment	342,457	411,754	342,457	411,754
Temporary differences attributable to deferred premium income	(37,546)	(41,753)	(37,546)	(41,753)
Other temporary differences	(46,563)	(6,025)	(46,563)	(5,815)
At end of year	<b>3,254,389</b>	<b>4,208,213</b>	<b>3,254,389</b>	<b>3,533,423</b>

The recognised deferred tax assets and liabilities are expected to be recovered or settled principally after more than twelve months.

## 17. Revenue

The Group's revenue is principally derived from rental income attributable to retail outlets and office space in its commercial property.

During 2020, certain rental discounts were granted to tenants as a result of the COVID-19 pandemic. Such rent concessions were not considered to be a modification of lease arrangements, as the respective lease scope and term remained unchanged. Accordingly these rent concessions were considered as variable lease payments and debited to revenue for the current financial year.

## 18. Expenses by nature

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Employee benefit expense (Note 19)	247,370	262,821	247,370	262,378
Depreciation of property, plant and equipment and amortisation of intangible assets (Notes 4 and 5)	686,544	577,640	686,544	422,433
Directors' emoluments (Note 24)	78,560	126,840	78,560	126,840
Legal and professional fees	59,359	47,357	42,595	42,105
Movement in credit loss allowances (Notes 7.2 and 8)	114,462	7,990	50,242	7,990
Other expenses	325,403	241,101	322,697	207,830
Total operating costs	<b>1,511,698</b>	<b>1,263,749</b>	<b>1,428,008</b>	<b>1,069,576</b>

Fees charged by the auditor for services rendered during the financial periods ended 31 December 2020 and 2019 relate to the following:

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Annual statutory audit	32,000	29,700	23,500	21,450
Other assurance services	1,500	2,000	1,500	2,000
Tax advisory and compliance services	13,515	3,265	4,900	670
	<b>47,015</b>	<b>34,965</b>	<b>29,900</b>	<b>24,120</b>

## 19. Employee benefit expense

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
Wages and salaries, excluding Directors' fees	319,647	405,973	307,404	385,591
Social security costs	27,701	26,080	23,949	24,443
	<b>347,348</b>	<b>432,053</b>	<b>331,353</b>	<b>410,034</b>
Less: recharges relating to common area maintenance	(99,978)	(169,232)	(83,983)	(147,656)
	<b>247,370</b>	<b>262,821</b>	<b>247,370</b>	<b>262,378</b>

Wages and salaries for 2020 are presented net of a payroll grant receivable from the Government amounting to €72,463 (2019: nil) in view of the COVID-19 pandemic. Grants related to income are presented as a deduction in reporting the related expense.

Average number of persons employed during the year:

	Group		Company	
	2020	2019	2020	2019
Administration (excluding Directors)	8	8	8	8
Maintenance	7	8	5	6
Security	1	1	1	1
	<b>16</b>	<b>17</b>	<b>14</b>	<b>15</b>

## 20. Investment and other related income

	Group and Company	
	2020	2019
	€	€
Gross dividends from equity investments	19,951	2,735
Net fair value (losses)/gains on financial assets at FVPL	(13,318)	35,967
	<b>6,633</b>	<b>38,702</b>

## 21. Finance income

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
Interest income on trade receivables	-	3,741	-	3,741
Interest income from debt instruments	4,825	-	4,825	-
Interest income from loans to subsidiary	-	-	183,455	223,332
	<b>4,825</b>	<b>3,741</b>	<b>188,280</b>	<b>227,073</b>

## 22. Finance costs

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
Interest on bank borrowings	119,321	107,350	4,708	5,596
Bond interest expense	345,572	347,986	345,572	347,986
Bond redemption costs	24,987	-	24,987	-
Interest charges on lease liabilities	2,530	2,799	2,530	2,799
	<b>492,410</b>	<b>458,135</b>	<b>377,797</b>	<b>356,381</b>

## 23. Tax expense

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Current taxation				
Current tax expense	1,081,217	515,071	317,795	408,252
Under provision of current tax in prior periods	-	5,581	-	5,581
Deferred taxation (Note 16)	(786,685)	(7,822)	(111,895)	(7,822)
	<b>294,532</b>	<b>512,830</b>	<b>205,900</b>	<b>406,011</b>

The tax on the Group's and the Company's profit before tax differs from the theoretical amount that would arise using the basic tax rate as follows:

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Profit before tax	763,873	1,870,991	580,326	1,643,089
Tax on profit at 35%	267,356	654,847	203,114	575,081
Tax effect of:				
- rental income charged at 15% final withholding tax	(417,898)	(540,778)	(417,898)	(540,778)
- non-deductible depreciation and expenses	598,091	456,243	532,579	373,949
- maintenance allowance claimed on rented property	(41,332)	(55,241)	-	-
- movements in temporary differences	(111,685)	(7,822)	(111,895)	(7,822)
- under provision of tax in previous years	-	5,581	-	5,581
Tax charge in the accounts	<b>294,532</b>	<b>512,830</b>	<b>205,900</b>	<b>406,011</b>

## 24. Directors' emoluments

	Group and Company	
	2020 €	2019 €
Directors' fees - short term employment benefits		
- Fixed remuneration	72,700	72,700
- Variable remuneration for 2019	5,860	54,140
	<b>78,560</b>	<b>126,840</b>

Included in the fees disclosed above, is an amount of €34,540 (2019: €18,300) that was recharged by a shareholder of the Parent Company.

During the current financial year, the Company has paid insurance premiums of €2,964 (2019: €2,770) in respect of professional indemnity in favour of its Directors and senior officers.

As noted in the table above, the variable remuneration for 2019 amounted to €60,000 in aggregate. Such remuneration was paid to the Directors during 2020.

## 25. Earnings per share

Earnings per share is based on the net profit for the year divided by the weighted average number of ordinary shares in issue during the year. The diluted earnings per share is equal to the basic earnings per share.

	2020	Group 2019
Net profit attributable to shareholders	€469,341	€1,358,161
Weighted average number of ordinary shares (refer to Note 11)	27,942,820	28,242,000
Earnings per share (€ cents)	1c68	4c81

## 26. Dividends

Final dividends declared and paid in 2020 in respect of the financial year ended 31 December 2019 amounted to €320,000 (€0.0113 per share). Furthermore, interim dividends declared and paid in 2020 in respect of the financial year ended 31 December 2020 amounted to €1,000,000 (€0.0354 per share).

In addition to the above dividends, at the forthcoming Annual General Meeting a final net dividend in respect of 2020 of €0.0157 per share, amounting to a total net dividend of €400,000 is to be proposed.

The shares qualifying for this dividend are those still traded on the MSE (refer to Note 11). These financial statements do not reflect this dividend payable, which will be accounted for in shareholders' equity as an appropriation of retained earnings in the year ending 31 December 2021.

Final dividends declared and paid in 2019 in respect of the financial year ended 31 December 2018 amounted to €831,115 (€0.0294 per share).

## 27. Cash generated from operations

Reconciliation of operating profit to cash generated from operations:

	Group		Company	
	2020	2019	2020	2019
	€	€	€	€
Operating profit	1,244,825	2,286,683	763,210	1,733,695
Adjustments for:				
Depreciation of property, plant and equipment (Note 4)	681,919	576,098	681,919	420,891
Amortisation of intangible assets (Note 5)	4,625	1,542	4,625	1,542
Deferred premium income	(12,020)	(14,636)	(12,020)	(14,636)
Movement in credit loss allowances	114,462	7,990	50,242	7,990
Changes in working capital:				
Trade and other receivables	36,414	(147,260)	13,846	(93,106)
Trade and other payables	(210,712)	(81,420)	34,607	67,924
Cash generated from operations	1,859,513	2,628,997	1,536,429	2,124,300

### Net debt reconciliation

The principal movements in the Group's and the Company's net debt related to cash flow movements and are disclosed as part of the financing activities in the statements of cash flows.

## 28. Capital commitments

Commitments for capital expenditure not provided for in these financial statements are as follows:

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Authorised but not contracted	414,000	500,000	414,000	500,000
Contracted but not provided for	-	109,000	-	109,000
	<b>414,000</b>	<b>609,000</b>	<b>414,000</b>	<b>609,000</b>

## 29. Operating lease commitments

*Where Group undertakings are the lessor*

Future minimum lease payments due to the Group under non-cancellable operating leases are as set out below. They are determined by reference to the point in time in the rental contract when the tenant is given the option to cancel a lease without the requirement of any additional payment thereon.

Group undertakings lease units both for office and retail activity under operating lease arrangements. Leases are usually for fixed periods ranging from 6 months to 4 years. After every expiry period, the lease may be renewed for further periods, in accordance with the respective lease agreements, unless the lessee gives the lessor a minimum of 6 months notice of termination prior to renewal, as specified in the same agreement.

	Group		Company	
	2020 €	2019 €	2020 €	2019 €
Not later than 1 year	2,420,881	2,264,384	2,420,881	1,885,612
Later than 1 year and not later than 5 years	2,727,226	791,528	2,727,226	791,528
	<b>5,148,107</b>	<b>3,055,912</b>	<b>5,148,107</b>	<b>2,677,140</b>
Rental income derived from operating leases	<b>2,679,950</b>	<b>3,491,504</b>	<b>2,089,492</b>	<b>2,703,892</b>

## 30. Related party transactions

No transactions with related parties as defined by IAS 24 were carried out by the Group during the current and the preceding financial years, other than those disclosed in Note 24.

With respect to the Company, the other material transactions entered into with a related party as defined by IAS 24, during the current and the preceding financial years, relate to the following:

- advances to subsidiary during 2019, amounting to €100,911;
- repayment of advances to subsidiary during 2020, as disclosed in Note 7;
- interest income from the loans receivable, as disclosed in Note 21; and
- management fees charged to subsidiary, amounting to €29,750 (2019: €42,000).

Year end balances with subsidiary are disclosed separately in Notes 7.2 and 8 to the financial statements.

Key management personnel comprise the Directors of the Parent Company. Key management personnel compensation, consisting of Directors' remuneration is disclosed in Note 24 to these financial statements.

## 31. Statutory information

Plaza Centres p.l.c. is a public limited company and is incorporated in Malta.

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